

# **Get Fit!, Inc.**

## **Business Plan**

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## **Mission Statement**

Get Fit! was created to rally communities, to promote and encourage the inner explorer of our patrons, to venture through life conquering, and mastering obstacles with true grit and purpose.

## **Vision Statement**

Get Fit! gives people at all levels of fitness the motivation and encouragement to make incremental changes that provide lifelong benefits. We aspire to connect local customers to each other and to local and national businesses and brands through the use of activity trackers and smart phones.

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## Executive Summary

The evolution of location-based tracking technologies in recent years has opened up the market to countless new applications that utilize geo-based data in real time, facilitating fast-growing applications including fitness monitoring and real-time interaction. To date, however, the most popular devices and apps are aimed at general adult fitness and ignore specific, dynamic workout gear and equipment. Yet this growing multibillion-dollar market is wide open for innovative new entrants.

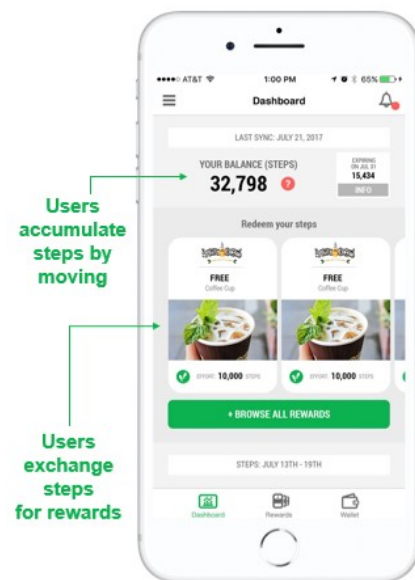
**Get Fit!, Inc.** (“the Company”) is a new wearable device and fitness technology developer that has created a unique patent-pending product line. The Get Fit! personal wearable devices, beginning with a first-to-market durable training band and associated app, will help to motivate and monitor activity and record health data, among other attributes, while enhancing speed, performance, and agility. The Get Fit! online platform and mobile app will also help to spur social connectivity with an increase in activity through individual and group challenges, alerts, and prompts to reach personal health goals. The Get Fit! band and app are perfect for elite athletes and professional teams as well as fitness novices just getting in shape. Get Fit! is also in the R&D stage for other patentable fitness and personal tracking devices.

The market for personal tracking devices will reach an estimated \$3.5 billion in 2024 and is part of the much larger market for wearables and location-based services. The market for wearables, for example, is expected to reach \$18 billion by 2032, with over 180 million units shipped, growing at over 56% per year. This includes fitness devices and people-tracking products, as well as phones and tablets.

Location-based services is another huge market that is projected to grow to over \$43 billion by 2030. In addition to these markets, Get Fit! will also exist to provide fitness and wellness data for the wearer and their therapist or physician.

The majority of revenue to date for mobile health apps has been derived from fitness and wellness apps, but a report from tech analyst Research2Guidance notes that a new wave of companies will drive substantial growth in remote monitoring consultation, diagnostic, and reminder apps. Offering app-to-app and app-to-sensor connections “will lead to an explosion of health and fitness data” for wellness tracking, patient monitoring, and medical examination.” Get Fit! will excel in this market with its unique, patent-pending technology.

Get Fit! has spent substantial time in R&D and is now at the point where outside funding is needed to take the Company to the next level. Get Fit! will initially outsource manufacturing, use third-party financial services such as PayPal for its challenges, and have a lean staff until



revenue is substantial enough to bring these functions in-house. Get Fit!'s founders, Brian Butler and Jon Rossitto, will manage operations. Mr. Butler has a long background in technology and fitness entrepreneurship and has started and owned multiple successful businesses. Mr. Rossitto is a physical therapist who holds a master's degree and has a vast background in sports and biomechanics. They developed the Get Fit! technology to provide effective, safe training for a variety of sports. To facilitate the next stage of development, manufacturing the final design, and testing, an investment of \$15 million is currently being sought by equity partners.

## Objectives

- ❖ Complete prototype and begin field testing
  - Test prototype real-world setting to ensure large-scale feasibility
  - Launch device along with app
  - Have product ready for trade shows by Year 2
  - Release for sale to wide market
- ❖ Work with fitness groups and athletic organizations to create brand awareness and grassroots promotion of the Get Fit! concept and product/service suite
- ❖ Expand upon and promote Get Fit!'s market potential to general consumers
- ❖ Create additional configurations for more flexibility in use
- ❖ Expand the platform and data analytics into the information/medical market
- ❖ Develop several new Get Fit! brand products

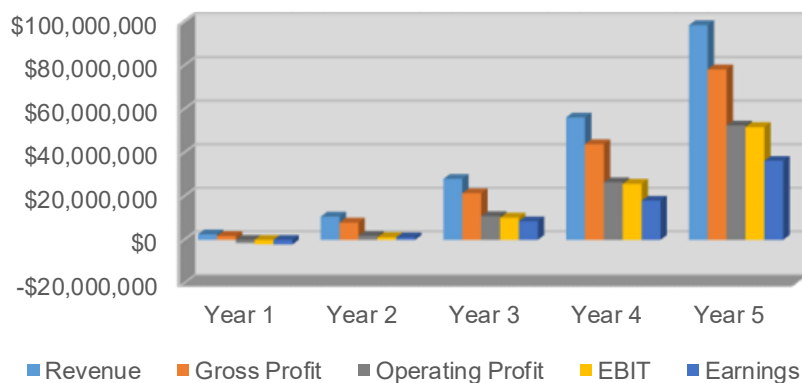
## Keys to Success

- ❖ Get Fit! has many unique and patented-pending features distancing it from all competitors
- ❖ Founders are experts in fitness, physical therapy, and marketing and sales
- ❖ The applications and usages of Get Fit! are nearly endless, initially targeting large underserved market segments
- ❖ Get Fit! provides much-needed encouragement and motivation for improved fitness
- ❖ Get Fit! will enter the market using many tactics, including having a Kickstarter, having an ecommerce store, and attempting distribution in retail outlets and gaining exposure through trying to appear on programs such as Sharktank

## Financial Highlights

| Financial Highlights             |               |              |              |              |              |
|----------------------------------|---------------|--------------|--------------|--------------|--------------|
|                                  | Year 1        | Year 2       | Year 3       | Year 4       | Year 5       |
| Gross Revenue                    | \$2,548,273   | \$10,670,490 | \$27,989,192 | \$56,174,762 | \$98,511,239 |
| Gross Profit                     | \$1,783,991   | \$7,909,398  | \$21,379,318 | \$43,898,319 | \$78,224,539 |
| Operating Profit                 | (\$1,430,509) | \$1,837,998  | \$10,857,127 | \$26,398,997 | \$52,472,906 |
| Earnings Before Interest & Taxes | (\$2,055,509) | \$1,198,998  | \$10,205,127 | \$25,729,997 | \$51,786,906 |
| Earnings                         | (\$2,141,149) | \$1,123,435  | \$8,520,836  | \$17,974,260 | \$36,223,327 |
|                                  |               |              |              |              |              |
| Gross Profit Percentage          | 70.0%         | 74.1%        | 76.4%        | 78.1%        | 79.4%        |
| Operating Profit Percentage      | -56.1%        | 17.2%        | 38.8%        | 47.0%        | 53.3%        |
| EBIT Percentage                  | -80.7%        | 11.2%        | 36.5%        | 45.8%        | 52.6%        |
| Earnings Percentage              | -84.0%        | 10.5%        | 30.4%        | 32.0%        | 36.8%        |
| Payroll Percentage of Revenue    | 70.6%         | 34.7%        | 23.9%        | 20.3%        | 16.9%        |
|                                  |               |              |              |              |              |
| Net Cash Flow                    | (\$1,623,578) | \$1,532,929  | \$8,940,307  | \$18,366,674 | \$36,619,553 |
| Cash Balance                     | \$3,920,922   | \$5,453,851  | \$14,394,158 | \$32,760,832 | \$69,380,386 |

### Financial Highlights

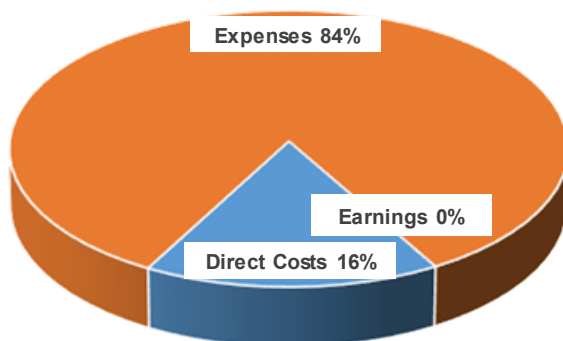


5 Year Accumulated Revenue  
**\$195,893,956**

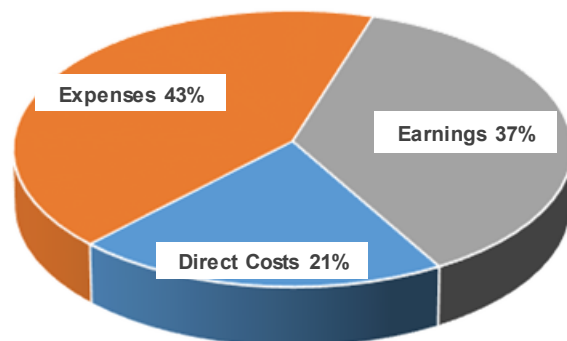
5 Year Accumulated Earnings  
**\$61,700,709**

5 Year Earning Percentage  
**31.5%**

### Year 1



### Year 5



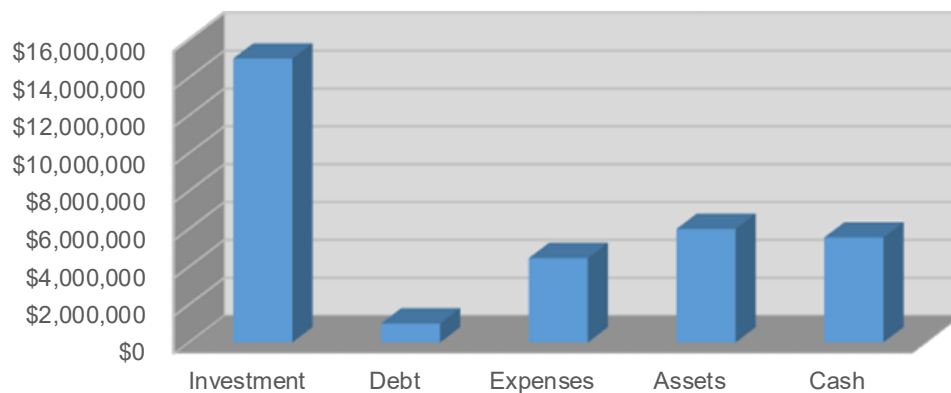
## Pre-Operating Source and Use of Funds

| Pre-Operating Use of Funds |                     |
|----------------------------|---------------------|
| <b>Expenses</b>            |                     |
| Marketing & Advertising    | \$300,000           |
| Travel & Entertainment     | \$30,000            |
| Legal & Accounting         | \$7,500             |
| Professional Services      | \$22,000            |
| Consultants                | \$15,000            |
| Rent Deposit               | \$60,000            |
| Research & Development     | \$3,000,000         |
| Staff/Payroll              | \$1,000,000         |
| Fees/Dues/Subscriptions    | \$6,000             |
| Office Supplies            | \$15,000            |
| <b>Total Expenses</b>      | <b>\$4,455,500</b>  |
| <b>Assets</b>              |                     |
| Inventory                  | \$0                 |
| Property                   | \$1,000,000         |
| Equipment                  | \$5,000,000         |
| Other Long-Term Assets     | \$0                 |
| <b>Total Assets</b>        | <b>\$6,000,000</b>  |
| <b>Total Use of Funds</b>  | <b>\$10,455,500</b> |

| Pre-Operating Source of Funds |                     |
|-------------------------------|---------------------|
| <b>Investment</b>             |                     |
| Owner                         | \$0                 |
| Investor                      | \$15,000,000        |
| <b>Total Investment</b>       | <b>\$15,000,000</b> |
| <b>Debt</b>                   |                     |
| Current Debt                  | \$0                 |
| Long-Term Debt                | \$1,000,000         |
| <b>Total Debt</b>             | <b>\$1,000,000</b>  |
| <b>Total Source of Funds</b>  | <b>\$16,000,000</b> |

| Total Source & Use of Funds  |                    |
|------------------------------|--------------------|
| Total Source of Funds        | \$16,000,000       |
| Total Use of Funds           | \$10,455,500       |
| <b>Month 1 Starting Cash</b> | <b>\$5,544,500</b> |

Source & Use of Funds



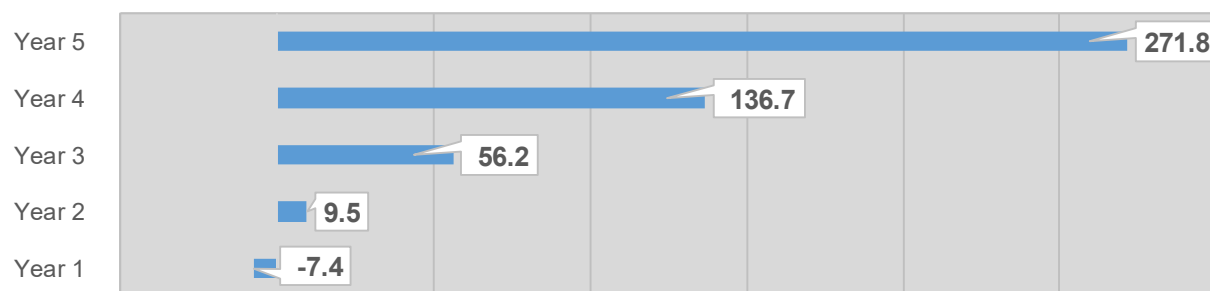
## Investor Return & Debt Overview

The Investor Return section details the investor(s) initial investment, investment multiple, investment fifth year value, investor(s) share of the Company, the value of the Company in the fifth year, and internal rate of return for 3 different cases.

| Investor Return |                           |                |                     |                        |               |
|-----------------|---------------------------|----------------|---------------------|------------------------|---------------|
|                 | Investment                | Years Invested | Investment Multiple | 5th Year Value         | Company Share |
| Initial         | \$15,000,000              | 5              | 4.0                 | \$60,000,000           | 33.1%         |
| Total           | \$15,000,000              |                | 4.0                 | \$60,000,000           | 33.1%         |
|                 |                           |                |                     |                        |               |
|                 | 5th Year Company Earnings |                | 5th Year Multiple   | 5th Year Company Value |               |
| Company         | \$36,223,327              |                | 5.0                 | \$181,116,637          |               |
|                 |                           |                |                     |                        |               |
|                 | Company IRR               |                |                     |                        |               |
| Normal Case     | 25.6%                     |                |                     |                        |               |
| Best Case       | 31.0%                     |                |                     |                        |               |
| Worst Case      | 19.5%                     |                |                     |                        |               |

| Debt Overview    |             |           |           |           |           |
|------------------|-------------|-----------|-----------|-----------|-----------|
|                  | Year 1      | Year 2    | Year 3    | Year 4    | Year 5    |
| Starting Balance | \$1,000,000 | \$892,571 | \$775,065 | \$646,536 | \$505,950 |
| Yearly Interest  | \$85,640    | \$75,563  | \$64,540  | \$52,483  | \$39,295  |
| Yearly Principal | \$107,429   | \$117,506 | \$128,529 | \$140,586 | \$153,774 |
| Total Payments   | \$193,069   | \$193,069 | \$193,069 | \$193,069 | \$193,069 |
| Ending Balance   | \$892,571   | \$775,065 | \$646,536 | \$505,950 | \$352,176 |

### Debt-Service Coverage Ratio (DSCR)

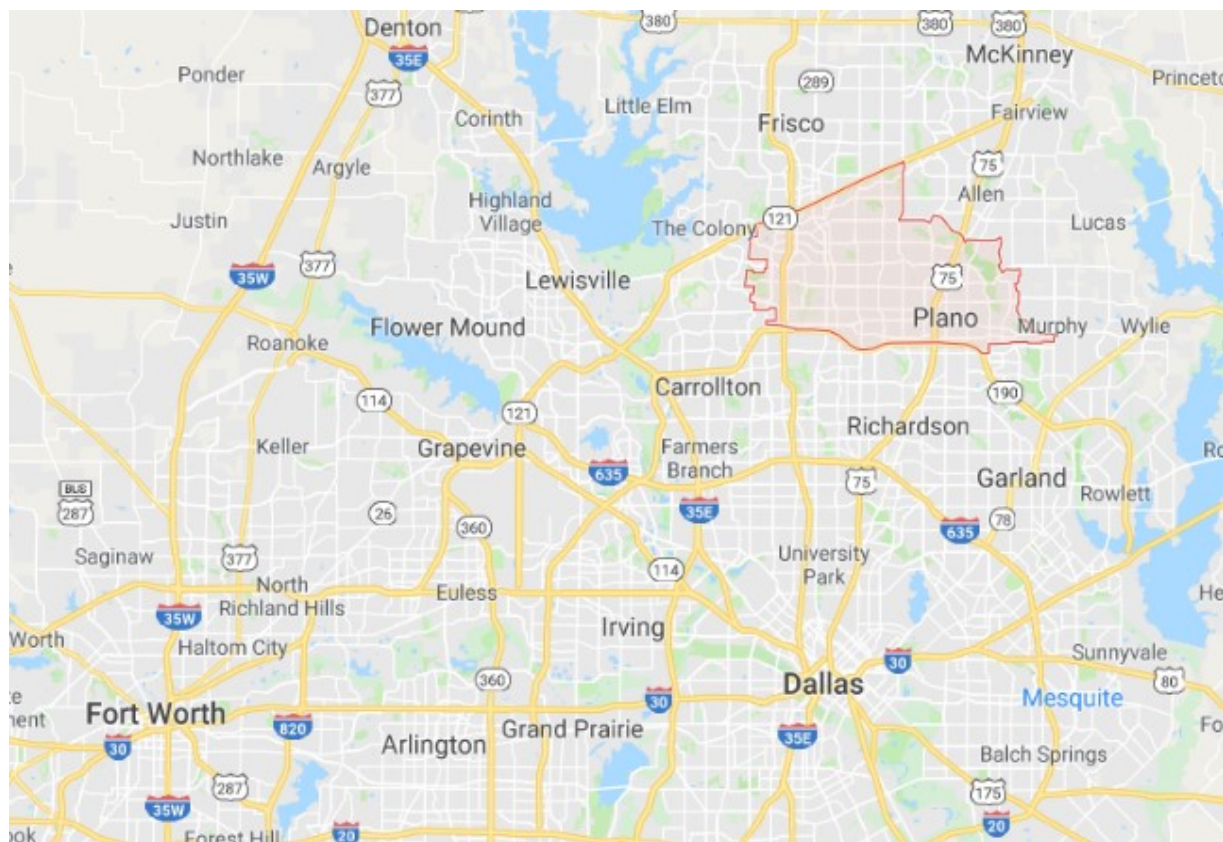


## Company Summary

Get Fit! is a Delaware C-Corp founded in June 2023, with headquarters in Plano, TX. As operations expand, satellite offices and sales reps will be developed in other metropolitan cities in U.S. and other countries based on the speed of expansion in the next 3-5 years.

## Company Location

Get Fit!'s location in Plano places it in proximity to one of the largest and fast-growing metro areas in the United States, including many technology-development firms with which it can partner.



## Company Ownership

Get Fit! Inc. founder and president, Brian Butler, currently owns 100% of common stock. SAFE Notes are currently owned by initial investors. Additional stock will be issued to future investors, employees, and BOD.

## Market Needs and Value Proposition

Concerns over obesity, and enhanced awareness of how fitness helps us achieve our goals, and the desire to look good is driving people everywhere to get in shape, achieve improved health, and have a more energetic lifestyle. While around 200 million people in the U.S. ages 6 and older “are regularly active in a fitness, team sport, recreational, or outdoor activity,” according to the Physical Activity Council (PAC), another 50+ million people are only casually active and millions more are dangerously inactive.<sup>1</sup>



At the same time, technologically advanced fitness devices are increasingly enabling people to track their workouts, monitor vital signs, and engage with other people to encourage working out and getting healthy.

The market for “smart” devices and location-aware items is now being moved forward by products that are both business- and consumer-friendly and therefore able to generate substantial revenue. Location-based tracking products, for example, are projected to reach over \$3.5 billion in 2024, driven by tracking products for:<sup>2</sup>

- ❖ Health
- ❖ Commercial/enterprise
- ❖ Wearables
- ❖ iBeacons

“The potential of this market continues to draw investment and interest,” states ABI Research. “Carriers eager to solve the problem of saturated markets have begun to reconsider this space with the dawn of location-aware wearables and the Internet of Everything.” The market is also evolving to support personal safety products for children, elderly family members, pets, and cars, among other uses.

These kinds of functional accessories are the next phase of technology development. Get Fit! will be at the forefront of delivering leading-edge connected systems for this largely untapped market. Get Fit! was founded to address several needs in the fitness and location-aware markets. Its devices “encourage the inner explorer” with forward-thinking tracking and monitoring capabilities, connecting users with other people, and promoting an active lifestyle that can benefit every single person in the U.S. and worldwide.

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<sup>1</sup> PAC. “Participation Report.” <http://www.physicalactivitycouncil.com/pdfs/current.pdf>

<sup>2</sup> ABI Research. “GPS Tracking Devices to Break \$3.5 Billion in 2024.” <http://www.marketwatch.com/>

## Products and Services

The objective of Get Fit! is to bring to market a line of highly functional, fashionably designed, and connected wearable tracking products that, coupled with a smartphone, are able to capture the location, movement, and proximity to friends in the area immediately surrounding the user. The Get Fit! technology and devices, as noted, are expected to create a large user base of people from around the world. Among its many benefits and features include:

- ❖ A tangible personal connection to health and fitness
- ❖ Proximity feature for connecting with friends, teammates, and family, etc.
- ❖ Downloadable data for the wearer, parents, coaches, and/or healthcare providers
- ❖ Fully customizable based on age, tracking needs, and intended use

The flagship Get Fit! product is a fitness band with tracking ability for monitoring distances, speed, time, geographical location, and heart rate. The Get Fit! devices are made from the highest quality rubber, with steel and glass components that are nearly unbreakable yet beautiful enough to complement even formal wear. These are the only bands on the market that can withstand aggressive, dynamic activity.



The interactive, real-time, geo-located nature of the Get Fit! device, and its associated app, presents users with cause-and-effect evidence of how fitness impacts their health, athletic success, social acuity, and mental well-being. The Get Fit! user interface provides continual reinforcement, incentives, and visual evidence of progress, with the following capabilities:

- ❖ Social media and interaction
- ❖ Monitoring services
- ❖ Geo fencing (for tracking, monitoring, etc.)
- ❖ Geo caching (for challenges, course/obstacle creation, etc.)
- ❖ Secured payment services

Get Fit! integrates both proprietary software and existing popular programs such as Instagram, Google Maps, and Facebook, among others. These features enable a built-in group activity feature. Because the devices can monitor location-based activity they can also “sense” the proximity between users and groups of friends, teammates, and family members, etc., who can then share their locations within their social group via a dedicated app on their smartphone or tablet. When the proximity feature is enabled, data can be shared among other wearers and downloaded as desired, i.e. by coaches for teams or among teammates, by friends or social groups, among family members etc. As such, Get Fit! will be creating a large and marketable platform with a large active user base and database of analytical health-related information.

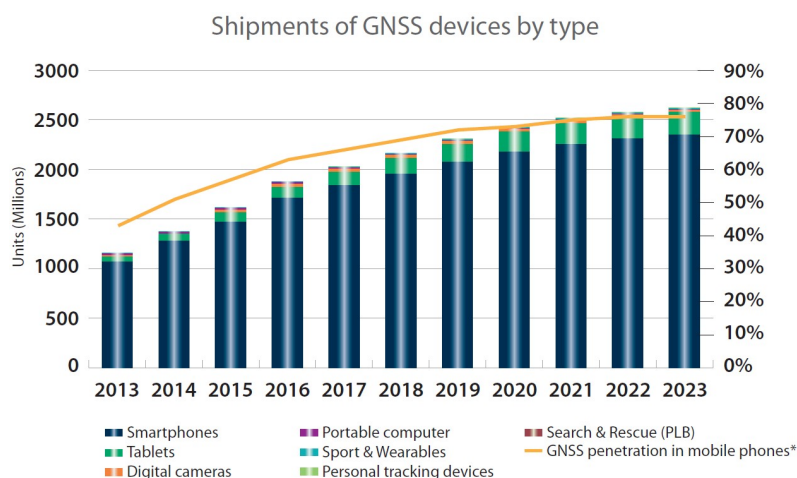
Get Fit! will be 100% made in USA, with a fully scalable business model that will include a growing roster of activity-tracking products geared towards living an active lifestyle.

## Market Analysis

GPS personal tracking technology, as noted above, is projected to reach over \$3.5 billion by 2024. In the past, the market has been “beset by fragmentation, pricey gadgets, nebulous ROI and its struggles with indoor locations,” according to ABI Research. “That’s set to change in just a few short years.” In addition to wireless carriers that are eager to expand into other device classes that utilize navigation and location tech, major market segments include wearables, the Internet of Things (IoT) and iBeacons.

These segments will drive large and growing ancillary markets. For example, ABI projects that there will be a huge increase in the enterprise wearables market. It will reach an estimated \$18 billion in 2032, which is “a blistering compound annual growth rate (CAGR) of 56.1 percent,” states ABI. Wearables will “become an integral part of enterprise mobile enablement strategies.” Salesforce projects that 180 million wearables were sold in 2023, compared to 50 million in 2018. Manufacturers “are already feeling the effects of heightened demand,” as ABI reports “a significant increase in GPS IC shipments into this space over the past year, as low-cost GPS units become adopted worldwide for a host of applications.”<sup>3</sup>

Location-based services (LBS) are increasingly part of the GPS and global navigation satellite system (GNSS) market in the U.S., Europe, and the rest of the world. Whereas smartphones have comprised a major portion of the market, other segments will begin to take market share as the entire market ships more units each year. According to the European GNSS Agency (GSA), global shipments of GPS-enabled LBS devices were projected to reach 2.5 billion by 2023.<sup>4</sup>



While smartphones will continue to account for the largest market share, a variety of other devices will gain substantial share, including:

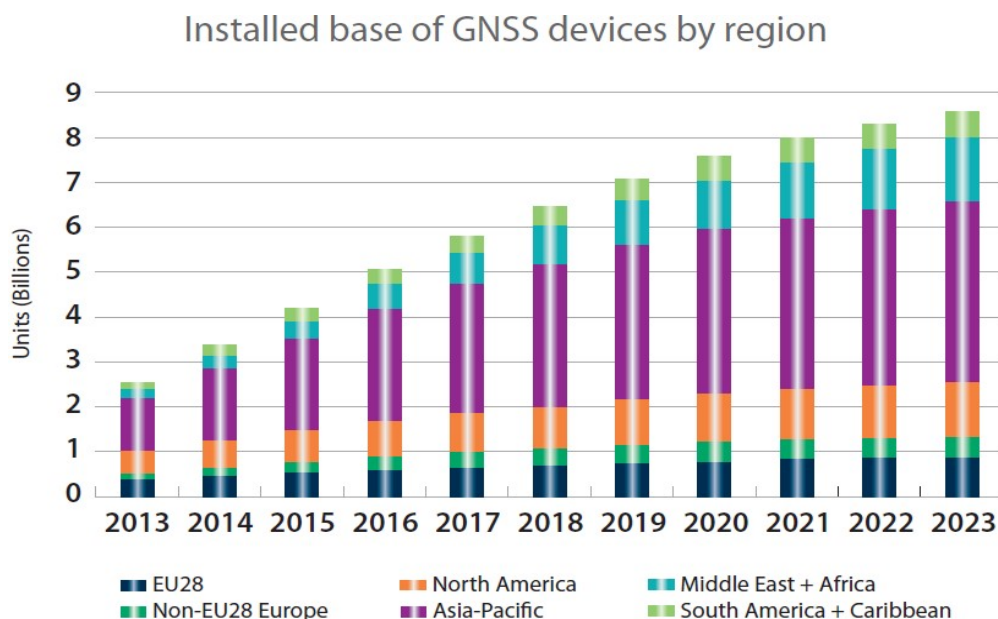
<sup>3</sup> Datamation. “Wearables, IoT to Breathe New Life into GPS: ABI Research.”

<http://www.datamation.com/mobile-wireless/wearables-iot-to-breathe-new-life-into-gps-abi-research.html>

<sup>4</sup> GSA. “GNSS Market Report.” [http://www.gsa.europa.eu/system/files/reports/GNSS-Market-Report-2015-issue4\\_0.pdf](http://www.gsa.europa.eu/system/files/reports/GNSS-Market-Report-2015-issue4_0.pdf)

- ❖ Shipments of wearables, including GNSS fitness devices, smart watches and glasses, will further increase to 14 million units by 2023.
- ❖ Personal tracking devices represent a high value market niche and will gain prominence, as technological advancements will enable devices to hit the mass market and increase the competitiveness of available solutions. The main applications include, among others, elderly/illness monitoring, family locators, offender monitoring, and lone worker protection. Shipments of personal tracking devices are foreseen to increase from 250,000 units in 2013 to 6.5 million units in 2023.
- ❖ Personal Locator Beacons (PLBs) assist rescue authorities in their search to locate people in distress, including hikers and other adventurers on land and employees working in remote areas. In 2022, around 10,000 PLBs for land applications were produced worldwide.

The global installed base and penetration by region is shown below.



The value of mobile context and LBS will more than triple in the next five years, “thanks in large part to the adoption of highly targeted and context-aware ad-supported apps, which will account for over two-thirds of revenues,” according to Juniper Research. The market was estimated at \$12.2 billion in 2018 and is projected to reach \$43.3 billion by 2028. Navigation, social and tracking apps will be large drivers of in-app purchasing.”<sup>5</sup>

In addition, mobile health applications, or mHealth, were another \$10 billion market in 2023 that is projected reach \$31 billion by 2030, maintaining a 15% CAGR.<sup>6</sup>

<sup>5</sup> Juniper Research. “Location-based services market will generate \$43.3B by 2028.”

<http://www.fiercewireless.com/>

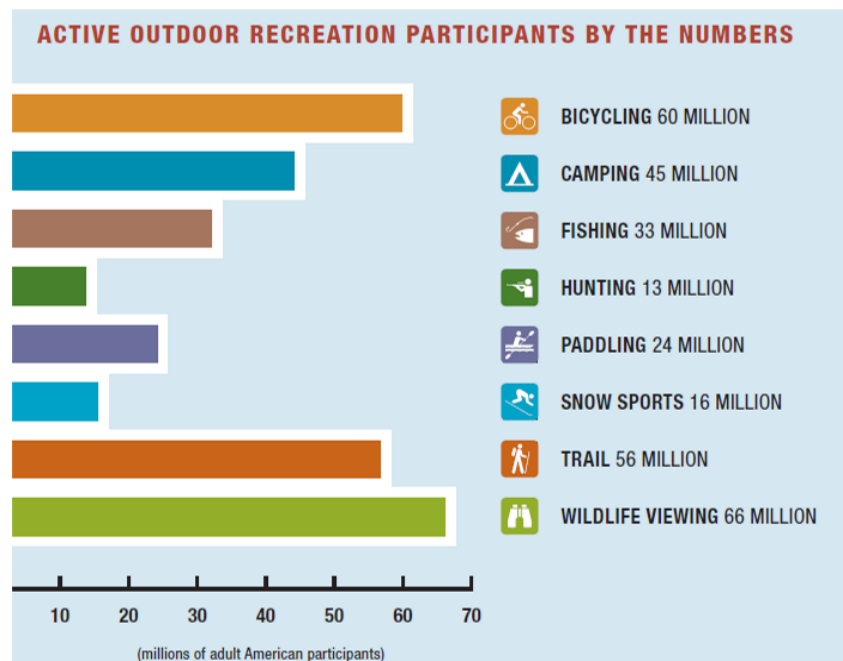
<sup>6</sup> Research2Guidance. “The mHealth app market will grow by 15% to reach \$31 billion by 2020.”

<http://research2guidance.com/2015/11/11/the-mhealth-app-market-will-grow-by-15-to-reach-31-billion-by-2020/>

## Market Segmentation

The market for Get Fit! includes a wide range of individuals who typically already participate in outdoor activities such as running/jogging, swimming, kayaking, or cycling etc., beginning with beta-testing in its home market of Dallas, Texas.

On a national level, the Outdoor Industry Association (OIA) reports that over 140 million Americans participate in outdoor recreation each year, with the two largest segments being baby boomers and millennials. “Boomers know the thrill of summiting a mountain, the solace of boating pristine waters and the excitement of having new experiences,” according to the OIA’s State of the Industry Report. “Millennials thrive on action, speed, and adrenaline. But both groups find common ground in the active outdoor lifestyle.” The following graphic illustrates participation among U.S. adults by activity.<sup>7</sup>



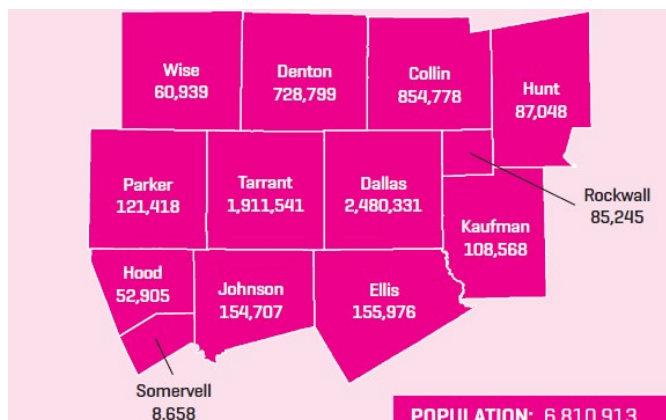
The market also includes those who are occasionally active outdoors or on the verge of participating but just do not know what to do or where to get started. Through social media and the Get Fit! app, the Company will be able to help accommodate a wide range of athletes/outdoorsman, from beginners to advanced.

Get Fit!’s products will cater to customers, typically 18-55, marketed through its online store, social media, and in-app purchases. The Get Fit! band, app, and future products will be used to enhance customers’ physical abilities and promote healthy living, while tracking and sharing their achievements or new records with their friends.

<sup>7</sup> Outdoor Industry Foundation. “The Active Outdoor Recreation Economy.” Obtained at: <http://www.outdoorfoundation.org/pdf/ResearchRecreationEconomy.pdf>

## Demographics and Economic Summary

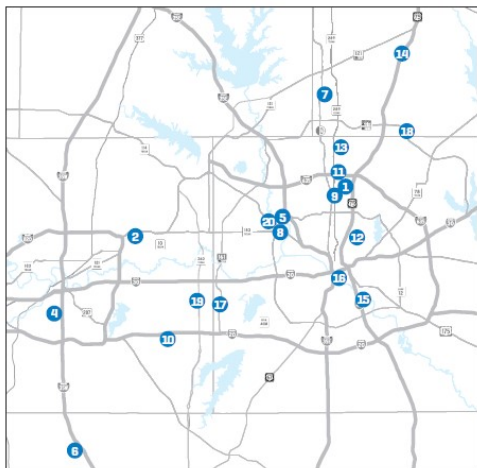
Get Fit! will be market tested, as noted, in the greater Dallas-Fort Worth area. This region is growing fast and is increasingly an employment and new business destination with young active residents. Dallas-Fort Worth (DFW), in fact, is one of the fastest-growing areas of the country. There are more than 6.8 million people and a nearly 3.5 million-person workforce.<sup>8</sup>



It is also a great location for forging corporate partnerships. In the Dallas metro alone, there are more than 60,000 businesses, including more than 100 corporate headquarters operations, of which 19 are Fortune 1000. The Fort Worth metro is home to over 30,000 companies.<sup>9</sup>

In addition, as shown below, DFW also had 20 companies on the Inc. 500 list of America's fastest-growing companies, in addition to 271 companies in the Inc. 5000.<sup>10</sup>

**INC. 500** AMERICA'S FASTEST-GROWING PRIVATE COMPANIES  
 TWENTY COMPANIES MADE THE INC. 500 LIST IN 2014, AND A TOTAL OF 171 COMPANIES WERE LISTED IN THE INC. 5000



| RANK | COMPANY                           | CITY                   | 3 YEAR % GRWTH | REVENUE         |
|------|-----------------------------------|------------------------|----------------|-----------------|
| 24   | CPSG Partners                     | Dallas                 | 9532%          | \$17.1 million  |
| 37   | OpenRoad Lending                  | North Richland Hills   | 6603%          | \$8.9 million   |
| 45   | Innovative Surveillance Solutions | Tyler                  | 5605%          | \$10.2 million  |
| 61   | PMG Worldwide                     | Fort Worth             | 5000%          | \$5.8 million   |
| 63   | eLan Technologies                 | Irving                 | 4864%          | \$9.1 million   |
| 78   | Old Pro Roofing                   | Burleson               | 4076%          | \$4.9 million   |
| 98   | PEG Bandwidth                     | The Colony             | 3613%          | \$32.9 million  |
| 138  | Motivity Labs                     | Irving                 | 2716%          | \$3.2 million   |
| 174  | CenseoHealth                      | Dallas                 | 2407%          | \$117.2 million |
| 195  | Silver Bullet Construction        | Dalworthington Gardens | 2216%          | \$2.5 million   |
| 257  | Bridger                           | Addison                | 1792%          | \$3.5 billion   |
| 303  | Apex Resources                    | Dallas                 | 1515%          | \$25.5 million  |
| 322  | Wingspan Portfolio Advisors       | Dallas                 | 1442%          | \$119.9 million |
| 328  | Advice Interactive Group          | McKinney               | 1421%          | \$5.9 million   |
| 344  | Think Tech Labs                   | Dallas                 | 1361%          | \$2.4 million   |
| 374  | Gadberry Construction Co.         | Dallas                 | 1277%          | \$3.7 million   |
| 381  | WebyShops                         | Arlington              | 1255%          | \$10.7 million  |
| 412  | Monster Flooring SALE             | Plano                  | 1150%          | \$6.8 million   |
| 437  | TexPro Painters                   | Arlington              | 1085%          | \$2.8 million   |
| 471  | OneSource Virtual                 | Irving                 | 999%           | \$37.0 million  |

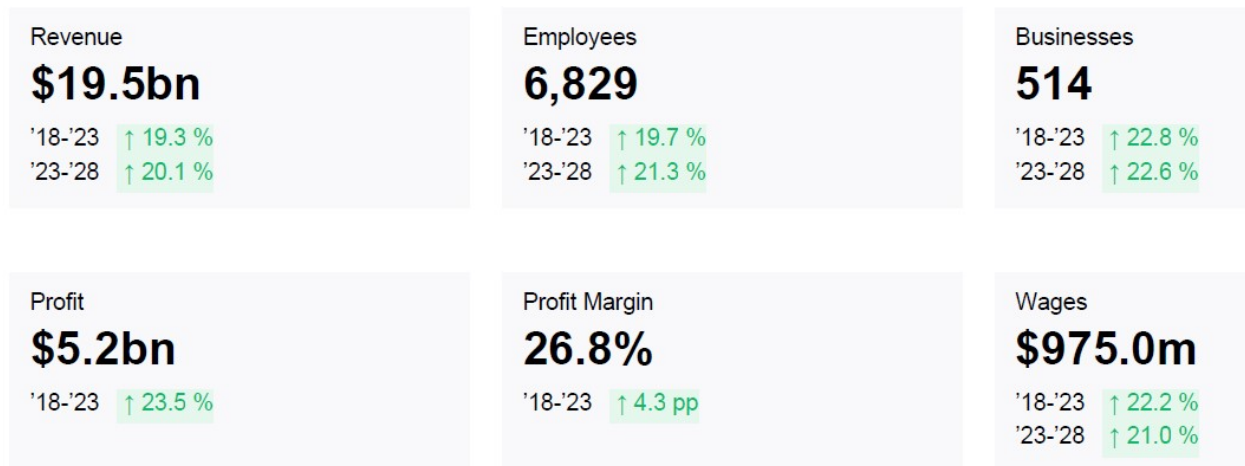
<sup>8</sup> Dallas Regional Chamber. "Regional Population." <http://www.dallaschamber.org>

<sup>9</sup> Dallas Office of Economic Development. "Dallas' Business Advantages." <http://www.dallas-econdev.org/resources/competitive-advantages/>

<sup>10</sup> Dallas Regional Chamber. "Business Community." <https://www.dallaschamber.org/wp-content/uploads/2014/09/BusinessCommunity-SmallBusiness.pdf>

## Industry Summary

The Gym and Fitness Center industry operates fitness and recreational sports facilities that feature exercise and other active physical fitness conditioning or recreational sports activities, such as swimming, skating or racquet sports. Operators are also involved in facilities management and fitness instruction.<sup>11</sup>



## Revenue

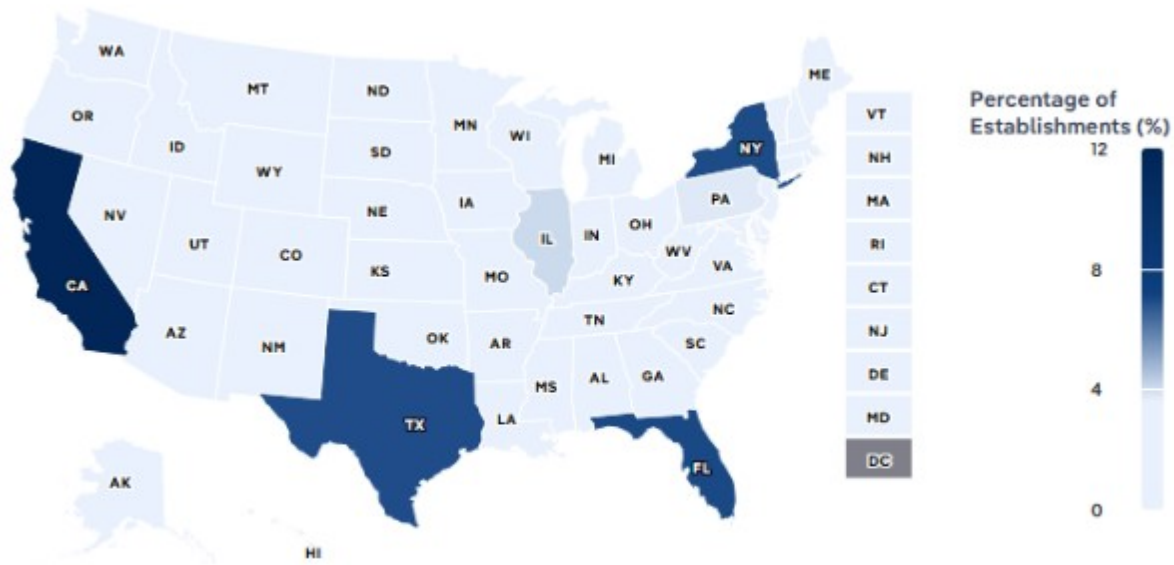
Total value (\$) and annual change from 2010 – 2028. Includes 5-year outlook.



<sup>11</sup> IBISWorld. "Gym, Health, & Fitness Clubs." Feb. 2024.  
<http://www.ibisworld.com/industry/default.aspx?indid=1655>

## Industry Analysis

Warmer temperatures and favorable climates push establishment growth toward areas where climate conditions are warmer year-round. The consistency in the weather typically allows consumer activity to flourish, benefiting the industry. Large population hubs score big, with industry clubs encouraged to open facilities in or near areas with extensive populations. As the region is more densely populated, the availability of a larger consumer base bodes well for establishments and new entrants into the industry.



| Year | Revenue<br>(\$ Million) | IVA<br>(\$ Million) | Establishments<br>(Units) | Enterprises<br>(Units) | Employment<br>(Units) | Wages<br>(\$ Million) |
|------|-------------------------|---------------------|---------------------------|------------------------|-----------------------|-----------------------|
| 2018 | 8,085.7                 | 5,758.4             | 245                       | 184                    | 2,777                 | 357.2                 |
| 2019 | 8,961.4                 | 5,684.4             | 270                       | 198                    | 2,953                 | 406.2                 |
| 2020 | 11,021.1                | 7,936.3             | 333                       | 257                    | 3,169                 | 456.7                 |
| 2021 | 14,286.5                | 9,846.0             | 460                       | 349                    | 4,811                 | 692.0                 |
| 2022 | 17,220.0                | 11,554.9            | 562                       | 427                    | 5,845                 | 839.4                 |
| 2023 | 19,530.3                | 13,366.0            | 675                       | 514                    | 6,829                 | 975.0                 |
| 2024 | 24,691.8                | 17,093.9            | 844                       | 642                    | 8,587                 | 1,227.4               |
| 2025 | 30,831.1                | 21,529.4            | 1,041                     | 792                    | 10,638                | 1,523.0               |
| 2026 | 37,290.3                | 25,659.9            | 1,273                     | 969                    | 12,916                | 1,847.7               |
| 2027 | 43,440.4                | 29,749.6            | 1,548                     | 1,182                  | 15,373                | 2,189.7               |
| 2028 | 48,777.4                | 32,898.1            | 1,853                     | 1,421                  | 17,903                | 2,532.0               |
| 2029 | 53,963.8                | 36,115.7            | 2,177                     | 1,676                  | 20,412                | 2,869.6               |

| State          | Establishments<br>Units | Establishments<br>% | Revenue<br>\$   | Revenue<br>% | Wages<br>\$   | Employment<br>Units |
|----------------|-------------------------|---------------------|-----------------|--------------|---------------|---------------------|
| California     | 168                     | 24.9                | 5,880,212,992.0 | 30.1         | 289,510,144.0 | 1,559               |
| Georgia        | 13                      | 1.9                 | 2,550,423,808.0 | 13.1         | 11,316,297.0  | 93                  |
| North Carolina | 56                      | 8.3                 | 295,135,520.0   | 1.5          | 72,504,856.0  | 536                 |
| Texas          | 51                      | 7.6                 | 873,863,424.0   | 4.5          | 95,867,576.0  | 554                 |
| North Dakota   | 14                      | 2.1                 | 1,964,744,448.0 | 10.1         | 11,714,440.0  | 92                  |
| New Jersey     | 26                      | 3.9                 | 1,502,984,064.0 | 7.7          | 32,309,966.0  | 319                 |
| Florida        | 37                      | 5.5                 | 223,480,128.0   | 1.1          | 16,457,075.0  | 241                 |
| New York       | 29                      | 4.3                 | 1,126,746,496.0 | 5.8          | 55,432,312.0  | 200                 |
| Arizona        | 29                      | 4.3                 | 251,851,872.0   | 1.3          | 34,159,740.0  | 247                 |
| Utah           | 20                      | 3.0                 | 930,917,888.0   | 4.8          | 18,098,802.0  | 193                 |
| South Carolina | 14                      | 2.1                 | 61,165,176.0    | 0.3          | 15,701,628.0  | 244                 |
| Virginia       | 27                      | 4.0                 | 84,488,800.0    | 0.4          | 25,138,652.0  | 146                 |
| Minnesota      | 20                      | 3.0                 | 847,877,696.0   | 4.3          | 29,391,510.0  | 193                 |
| Michigan       | 17                      | 2.5                 | 629,296,256.0   | 3.2          | 28,142,586.0  | 189                 |
| Colorado       | 16                      | 2.4                 | 746,667,072.0   | 3.8          | 23,456,814.0  | 101                 |
| Nevada         | 23                      | 3.4                 | 146,636,928.0   | 0.8          | 12,426,068.0  | 114                 |
| Maryland       | 16                      | 2.4                 | 669,791,552.0   | 3.4          | 25,548,618.0  | 77                  |
| Illinois       | 20                      | 3.0                 | 332,126,272.0   | 1.7          | 25,303,910.0  | 129                 |
| Massachusetts  | 19                      | 2.8                 | 150,286,080.0   | 0.8          | 16,993,838.0  | 181                 |
| New Mexico     | 13                      | 1.9                 | 78,044,664.0    | 0.4          | 7,557,263.0   | 151                 |
| Connecticut    | 12                      | 1.8                 | 201,913,920.0   | 1.0          | 18,364,348.0  | 147                 |
| Ohio           | 11                      | 1.6                 | 195,838,096.0   | 1.0          | 11,535,648.0  | 115                 |
| Oregon         | 14                      | 2.1                 | 73,848,672.0    | 0.4          | 7,759,036.0   | 63                  |
| Delaware       | 8                       | 1.2                 | 188,053,312.0   | 1.0          | 9,667,491.0   | 78                  |
| Iowa           | 11                      | 1.6                 | 152,740,496.0   | 0.8          | 11,689,698.0  | 95                  |
| Washington     | 13                      | 1.9                 | 48,190,416.0    | 0.2          | 12,088,225.0  | 62                  |
| Indiana        | 11                      | 1.6                 | 113,712,480.0   | 0.6          | 7,291,784.5   | 98                  |

## Competitive Landscape

There is a large diversity of weighted fitness gear on the market; however, none of them have been able to keep pace with a truly active impactful sport. Get Fit! believes its flagship product and future products will be true first-to-market concepts. On a broad scope, though, the Company will compete with other wearables and fitness apps. Fitbit is the best-known brand and has the top wearable product on the market, per IDC data.<sup>12</sup>

**Top Five Wearable Device Vendors, Unit Shipments, Market Share, and Year-Over-Year Growth, Q2 2016 (Units in Millions)**

| Vendor       | 2Q16 Unit Shipments | 2Q16 Market Share | 2Q15 Unit Shipments | 2Q15 Market Share | 2Q16/2Q15 Growth |
|--------------|---------------------|-------------------|---------------------|-------------------|------------------|
| 1. Fitbit    | 5.7                 | 25.4%             | 4.4                 | 24.9%             | 28.7%            |
| 2. Xiaomi    | 3.1                 | 14.0%             | 3.1                 | 17.2%             | 2.5%             |
| 3. Apple     | 1.6                 | 7.0%              | 3.6                 | 20.3%             | -56.7%           |
| 4. Garmin    | 1.6                 | 6.9%              | 0.8                 | 4.2%              | 106.7%           |
| 5. Lifesense | 1.0                 | 4.6%              | 0.0                 | 0.0%              | N/A              |
| Others       | 9.5                 | 42.1%             | 5.9                 | 33.3%             | 59.3%            |
| <b>Total</b> | <b>22.5</b>         | <b>100.0%</b>     | <b>17.8</b>         | <b>100.0%</b>     | <b>26.1%</b>     |

“Fitness is the low-hanging fruit for wearables,” according to IDC’s Mobile Device Trackers analysis. Basic wearables (devices that do not support third party applications) have grown at the fastest rate, while smart wearables (devices that support third party applications) showed slower growth. “Basic wearables, which include most fitness trackers, have benefited from a combination of factors: a clear value proposition for end-users, an abundant selection of devices from multiple vendors, and affordable price points,” says Ramon Llamas, IDC’s research manager. “Consequently, basic wearables accounted for 82.8% of all wearable devices shipped during the (second) quarter, and more vendors continue to enter this space. The danger, however, is that most devices end up being copycats of others, making it increasingly difficult to differentiate themselves in a crowded market.”<sup>13</sup> Get Fit! will be a unique and highly functional wearable product for fitness, with a state-of-the-art app.

The most used mHealth apps today are fitness-oriented apps MyFitnessPal, MapMyFitness, and EveryMove. Tactio Health, which is a remote patient monitoring app, reports that it has “millions using its mobile health applications.” It is connected to nearly 20 outside app publishers/sensor vendors. There are few other similar apps of appreciable size. Moving forward, remote monitoring was the highest-ranked future category for growth potential based on an app developer survey, followed by consultation, diagnostic, reminder, and fitness apps, etc.<sup>14</sup> These are all areas where Get Fit! will excel.

<sup>12</sup> IDC. “Worldwide Wearables Market Climbs 26.1% in the Second Quarter.”

<https://www.idc.com/getdoc.jsp?containerId=prUS41718216>

<sup>13</sup> IDC.

<sup>14</sup> Research2Guidance. “mHealth App Developer Economics 2014.”

<http://research2guidance.com/r2g/research2guidance-mHealth-App-Developer-Economics-2014.pdf>

# Marketing Strategy & Implementation

## User Acquisition

Get Fit! will direct its marketing activities with the goal of maximizing exposure to prospective users and limiting paid advertising. This will be accomplished via the aggressive use of direct sales, networking, strategic partnerships, and the internet and social media. Public relations will also be a major marketing tactic, as publicity on television, print, and digital media often leads to more credibility than paid advertising. This will be important because of the highly unique and potentially life-transforming benefits of the Get Fit! platform and app. As such, early marketing tactics will include, but will not be limited to:

- ❖ Word-of-mouth advertising (referral bonus, etc.)
- ❖ Digital media advertising
- ❖ Fitness/other influencers
- ❖ Merchant/providers-assisted advertising
- ❖ Signing up local doctors and hospitals (they will become ambassadors)
- ❖ Local events and local marketing (in gyms, high schools, merchants, guerilla marketing)

This should facilitate the user base development and solidify the early membership. Get Fit!'s strong early efforts will gain multiplying effects from the viral marketing and public relations, including growth from user migration from existing social network sites. Marketing will also include:

- ❖ **PPC/CPM:** Get Fit! will use pay-per-click (PPC) and CPM (cost-per-thousand impressions) campaigns that advertises the website along the sidebars of search engines and on relevant websites with text and banner ads.
- ❖ **E-mail marketing:** Get Fit! will have a continually growing contact list and will also attain e-mail lists of potential users, and it will institute an e-mail marketing campaign targeting customers and their network of friends.
- ❖ **Facebook/Social Media:** The Get Fit! website has Facebook, Twitter and Instagram links where consumers can hit the like and share buttons to promote the Company's info within their social networks. The site will also connect to LinkedIn and YouTube, etc., and a blog.
- ❖ **Mobile app development:** Get Fit! will be available for download in the Apple App Store, which helps to further gain exposure among mobile consumers. ASO (App Store Optimization) will expose Get Fit! to people searching for similar platforms.

## Merchant Acquisition

- ❖ **Strategic partnerships:** Since Get Fit!'s technology is designed to improve the health and wellness of local communities, there are synergies with many other entities, including local hospitals, medical centers, research groups, mayor's offices, the American Heart Association, health insurance companies, and non-profits, etc.
- ❖ **Business partners:** Get Fit! is planning to grow by adding sales teams in different geographic areas. These salespeople will be responsible for merchants' sign-ups using direct marketing and sales. Other merchants' acquisition channels will include conventions, chamber of commerce, BNI, and Rotary clubs, etc. In addition, Get Fit! is planning to develop strategic partnership agreements with firms that deal with local merchants, aka PostMates, Yelp, Uber Eats, etc., as well as with national brands like Whole Foods and Walgreens, etc.
- ❖ **Partnering with credit-card processors:** Get Fit! is seeking potential partnership with credit card processing companies. Get Fit! is currently in the process of negotiation with one processor for exclusive distribution rights.
- ❖ **High Margin Services provider acquisitions:**
  - Business development
  - Conventions (aka IHRSA)
  - Influencers Associations that provide certifications for trainers (N.A.S.M, ACE, ACSM)
  - Partnering with networks
- ❖ **Online store acquisition:**
  - Digital advertising
  - Conventions
- ❖ **Colleges & schools:**
  - Partnerships with schools
- ❖ **Direct to employees at corporate wellness / HR departments**



## Web Summary

Get Fit! is developing an attractive and user-friendly website at GetFitPro.com that emphasizes it as a new, innovative and service-oriented company. It will be a relatively simple yet robust website that features informational content such as company history and the Get Fit! technology, as well as how people can contact the Company. The website will be continually developed as the Company grows and will be professionally designed and maintained by Veztek USA. Features will also include targeted imbedded social media, email contact forms, and several professionally developed videos.

GetFitPro.com will have specific landing pages per market vertical:

- ❖ Each vertical market will have a specific landing and sales page to speak directly to the targeted consumer (fitness, social media, tracking, etc.)
- ❖ All sections will have general health research and information
- ❖ Every page will have an easily shareable social media component
- ❖ Marketing arrangements with fitness groups, affiliate brands, compatible hardware and software brands, and various associations will be promoted

GetFitPro.com will be a fully functional e-commerce website with multiple payment options, including Pay Pal and Authorize.net. In addition, it will link to 3<sup>rd</sup>-party online sites such as Amazon, eBay and others. Social commerce through Facebook and Twitter will allow even more payment options.

## Company Milestones

- ❖ **Year 1:** Patent approval, endorsements from fitness and health experts, prototype developed for CES, etc., release for sale to limited market
- ❖ **Year 2:** Release wearable for sale to general public
  - Full scale marketing campaign
- ❖ **Year 4:** Achieve discernable market share for wearables in the U.S.
- ❖ **Year 5:** Have national presence and relationships with major league teams, 3 additional non-provisional utility patents, and over 1 million global users

## SWOT Analysis

The following is a summary of the Company's strengths, weaknesses, opportunities, & threats.



### STRENGTHS

- ❖ Innovative GPS-enabled devices and programs for all age levels
- ❖ Competitively priced gym with unmatched amenities
- ❖ Founders with extensive fitness and biz dev backgrounds
- ❖ Great location near large and affluent customer base
- ❖ New and innovative products and services



### WEAKNESSES

- ❖ New business with no current brand recognition
- ❖ High overhead for startup
- ❖ In need of skilled employees for key positions



### OPPORTUNITIES

- ❖ Using tech-forward services to attract high-end clientele
- ❖ Fast-growing region with need for new service providers
- ❖ Expanding in-house services and using contractors to grow revenue
- ❖ The industry is growing year over year



### THREATS

- ❖ Existing apps, though none with the services of Get Fit!
- ❖ Marketing-heavy efforts needed to grow sales in each market
- ❖ Widespread illness preventing people from getting into the gym

# Management Summary

Note: The management section is for Butler Consultants, showing an example of what the section would have for your business.

## **Brian Butler, President & Lead Financial Modeler**

Brian Butler is the founder of Butler Consultants. He is the lead financial modeler and consultant, leveraging a background in business and financial analysis. His many qualifications and experience make him a sound leader and extraordinary financial modeler. He excels at preparing financial projections for start-up and existing businesses, including the creation of income statements, cash flows, balance sheets, sales forecasts, personnel rollouts, and more. Brian has extensive experience creating financial models for just about any industry out there.



Brian holds a Concordia University, Harvard case-based Master's of Business Administration with a focus in Entrepreneurship. He also holds three separate Bachelor's Degrees in Information Systems, Business with a focus in Finance, and Economics.

Brian is also an avid classic car collector, having spent the past couple decades buying old cars and restoring them beyond their previous glory. A husband, and a father of 3 boys, he also spends his spare time building a great life and ensuring there's always something fun going on.

## **Jon Rossitto, VP of Operations & Lead Researcher**

Jon has been writing market analysis and business plans for over a decade. With thousands of plans under his belt, there is almost nothing he hasn't written about. Past jobs included early stints in retail, agriculture, facilities management, the restaurant industry, and public service, though a passion was found in golf course management, working at multiple facilities. He then settled into writing as a career, utilizing a degree in journalism from the University of Oregon while often combining real-world interests with the journalism field, covering sports, golf course management and the business of golf while at a newspaper in Oregon and then at a golf magazine in Florida.

In addition to having written about nearly any industry on the planet, he's an aficionado in varied topics that revolve around combining creativity and practicality: Architecture, construction, landscaping, furniture making, brewing, winemaking, and green technology. Traveling to see the world is also always on his mind, getting to know where people live and how that shapes their lives. In addition to having lived in all four corners of the U.S., he's visited over 40 states and 12 countries.

Jon is an avid woodworker, wine-taster and beer enthusiast. His woodwork takes cues from the American Craftsman and British Arts and Crafts movements. His passions for wine and beer often couple with a love of travel, though he still hasn't reached his goal of hitting both Oktoberfest in Germany and Pilsner Fest in the Czech Republic in the same trip. Maybe this year!

## Management Gaps

At this point, there are no gaps in the current management. At such a point where additional business expertise is needed, then the Company will consult with executive-placement firms that will help position a COO that can lead the Company forward. An Operations Manager will also be hired to run the multifaceted business.

### **COO**

Responsible for the short and long-term profitability and growth of the Company. Organizes leadership and staff to meet strategic goals. Ensures appropriate governance and controls. Identifies and delivers value to stakeholders. May require an advanced degree or its equivalent. Responsible for the development of functional or business unit strategy for the entire organization. Defines corporate vision and strategy, establishes company direction and focus. Executes multiple high impact initiatives to achieve overall corporate goals. Typically requires 15+ years of related experience

### **Operations Manager**

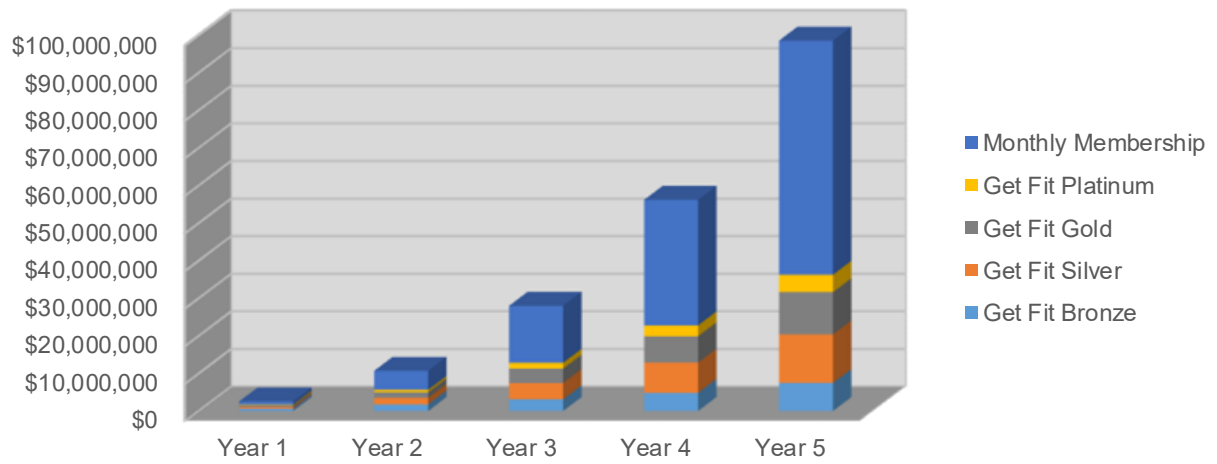
Manages general activities of the Company's operations. Develops and implements company policies and procedures as well as ensures compliance with these procedures. Evaluates and enhances current operational systems. Prepares reports and audits to monitor and improve operations effectiveness. May coordinate communication between different functions. Requires a bachelor's degree or its equivalent. Typically reports to a senior manager or head of unit/department. Manages subordinate staff in the day-to-day performance of their jobs. Ensures that project/department milestones/goals are met and adhering to approved budgets. Typically requires 5 years' experience in the related area as an individual contributor. 1 to 3 years supervisory experience may be required.

# Financial Summary

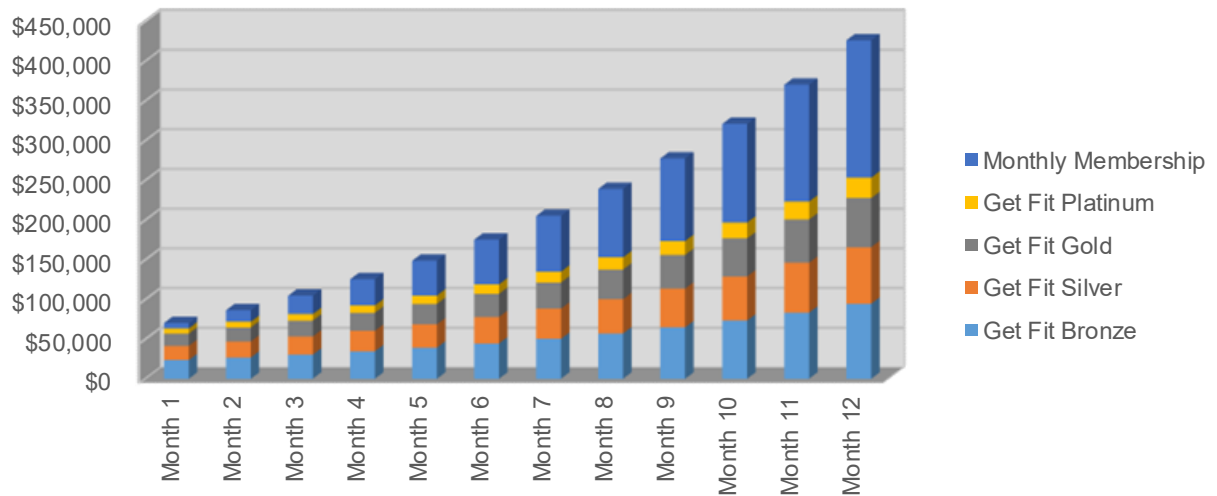
## Revenue Forecast

| Yearly Revenue                |                    |                     |                     |                     |                     |
|-------------------------------|--------------------|---------------------|---------------------|---------------------|---------------------|
|                               | Year 1             | Year 2              | Year 3              | Year 4              | Year 5              |
| <b>Units</b>                  |                    |                     |                     |                     |                     |
| Get Fit Bronze                | 10,534             | 29,608              | 52,392              | 81,538              | 126,900             |
| Get Fit Silver                | 5,267              | 19,486              | 49,077              | 90,468              | 145,012             |
| Get Fit Gold                  | 3,160              | 11,691              | 29,446              | 54,281              | 87,007              |
| Get Fit Platinum              | 1,053              | 3,897               | 9,815               | 18,094              | 29,002              |
| Monthly Membership            | 98,087             | 562,397             | 1,685,678           | 3,714,812           | 6,920,309           |
| <b>Unit Price</b>             |                    |                     |                     |                     |                     |
| Get Fit Bronze                | \$59.00            | \$59.00             | \$59.00             | \$59.00             | \$59.00             |
| Get Fit Silver                | \$89.00            | \$89.00             | \$89.00             | \$89.00             | \$89.00             |
| Get Fit Gold                  | \$129.00           | \$129.00            | \$129.00            | \$129.00            | \$129.00            |
| Get Fit Platinum              | \$159.00           | \$159.00            | \$159.00            | \$159.00            | \$159.00            |
| Monthly Membership            | \$9.00             | \$9.00              | \$9.00              | \$9.00              | \$9.00              |
| <b>Revenue</b>                |                    |                     |                     |                     |                     |
| Get Fit Bronze                | \$621,529          | \$1,746,870         | \$3,091,104         | \$4,810,754         | \$7,487,084         |
| Get Fit Silver                | \$468,780          | \$1,734,218         | \$4,367,818         | \$8,051,627         | \$12,906,066        |
| Get Fit Gold                  | \$407,681          | \$1,508,185         | \$3,798,529         | \$7,002,202         | \$11,223,927        |
| Get Fit Platinum              | \$167,497          | \$619,642           | \$1,560,636         | \$2,876,874         | \$4,611,381         |
| Monthly Membership            | \$882,787          | \$5,061,574         | \$15,171,106        | \$33,433,305        | \$62,282,780        |
| <b>Gross Revenue</b>          | <b>\$2,548,273</b> | <b>\$10,670,490</b> | <b>\$27,989,192</b> | <b>\$56,174,762</b> | <b>\$98,511,239</b> |
| <b>Unit Cost</b>              |                    |                     |                     |                     |                     |
| Get Fit Bronze                | \$23.60            | \$23.13             | \$22.67             | \$22.21             | \$21.77             |
| Get Fit Silver                | \$35.60            | \$34.89             | \$34.19             | \$33.51             | \$32.84             |
| Get Fit Gold                  | \$51.60            | \$50.57             | \$49.56             | \$48.57             | \$47.59             |
| Get Fit Platinum              | \$63.60            | \$62.33             | \$61.08             | \$59.86             | \$58.66             |
| Monthly Membership            | \$1.00             | \$1.00              | \$1.00              | \$1.00              | \$1.00              |
| <b>Direct Costs</b>           |                    |                     |                     |                     |                     |
| Get Fit Bronze                | \$248,612          | \$684,773           | \$1,187,479         | \$1,811,137         | \$2,762,339         |
| Get Fit Silver                | \$187,512          | \$679,814           | \$1,677,941         | \$3,031,251         | \$4,761,658         |
| Get Fit Gold                  | \$163,072          | \$591,209           | \$1,459,243         | \$2,636,167         | \$4,141,037         |
| Get Fit Platinum              | \$66,999           | \$242,900           | \$599,534           | \$1,083,076         | \$1,701,356         |
| Monthly Membership            | \$98,087           | \$562,397           | \$1,685,678         | \$3,714,812         | \$6,920,309         |
| <b>Direct Cost of Revenue</b> | <b>\$764,282</b>   | <b>\$2,761,092</b>  | <b>\$6,609,875</b>  | <b>\$12,276,443</b> | <b>\$20,286,700</b> |

## Yearly Revenue



## Year 1 Revenue



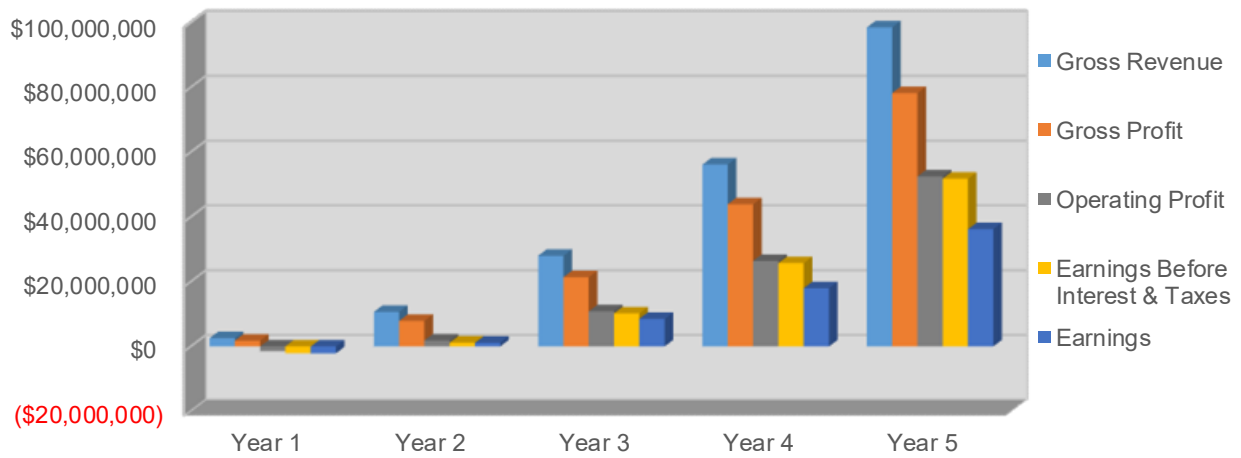
## Personnel Forecast

| Yearly Personnel       |                    |                    |                    |                     |                     |
|------------------------|--------------------|--------------------|--------------------|---------------------|---------------------|
|                        | Year 1             | Year 2             | Year 3             | Year 4              | Year 5              |
| <b>Headcount</b>       |                    |                    |                    |                     |                     |
| Executives             | 1                  | 3                  | 5                  | 5                   | 5                   |
| Managers               | 2                  | 6                  | 10                 | 18                  | 26                  |
| Developers             | 8                  | 12                 | 20                 | 36                  | 52                  |
| Sales Staff            | 4                  | 5                  | 7                  | 11                  | 15                  |
| Admin Support          | 5                  | 8                  | 14                 | 26                  | 38                  |
| Customer Support       | 5                  | 8                  | 14                 | 26                  | 38                  |
| <b>Total Headcount</b> | <b>25</b>          | <b>42</b>          | <b>70</b>          | <b>122</b>          | <b>174</b>          |
| <b>Compensation</b>    |                    |                    |                    |                     |                     |
| Executives             | \$250,000          | \$300,000          | \$360,000          | \$432,000           | \$518,400           |
| Managers               | \$120,000          | \$132,000          | \$145,200          | \$159,720           | \$175,692           |
| Developers             | \$75,000           | \$78,750           | \$82,688           | \$86,822            | \$91,163            |
| Sales Staff            | \$80,000           | \$84,000           | \$88,200           | \$92,610            | \$97,241            |
| Admin Support          | \$42,000           | \$43,260           | \$44,558           | \$45,895            | \$47,271            |
| Customer Support       | \$36,000           | \$37,080           | \$38,192           | \$39,338            | \$40,518            |
| <b>Payroll</b>         |                    |                    |                    |                     |                     |
| Executives             | \$250,000          | \$900,000          | \$1,800,000        | \$2,160,000         | \$2,592,000         |
| Managers               | \$240,000          | \$792,000          | \$1,452,000        | \$2,874,960         | \$4,567,992         |
| Developers             | \$600,000          | \$945,000          | \$1,653,750        | \$3,125,588         | \$4,740,474         |
| Sales Staff            | \$320,000          | \$420,000          | \$617,400          | \$1,018,710         | \$1,458,608         |
| Admin Support          | \$210,000          | \$346,080          | \$623,809          | \$1,193,258         | \$1,796,312         |
| Customer Support       | \$180,000          | \$296,640          | \$534,694          | \$1,022,792         | \$1,539,696         |
| <b>Total Payroll</b>   | <b>\$1,800,000</b> | <b>\$3,699,720</b> | <b>\$6,681,653</b> | <b>\$11,395,308</b> | <b>\$16,695,082</b> |

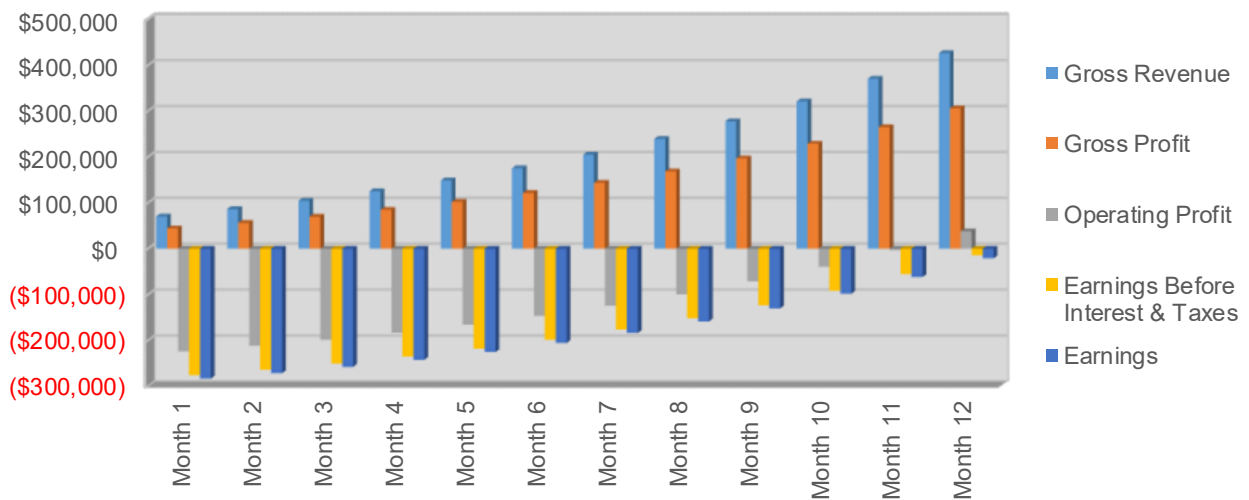
## Income Statement

| Yearly Income Statement                     |                      |                     |                     |                     |                     |
|---------------------------------------------|----------------------|---------------------|---------------------|---------------------|---------------------|
|                                             | Year 1               | Year 2              | Year 3              | Year 4              | Year 5              |
| <b>Gross Revenue</b>                        | <b>\$2,548,273</b>   | <b>\$10,670,490</b> | <b>\$27,989,192</b> | <b>\$56,174,762</b> | <b>\$98,511,239</b> |
| Direct Cost of Revenue                      | \$764,282            | \$2,761,092         | \$6,609,875         | \$12,276,443        | \$20,286,700        |
| Other Direct Costs                          | \$0                  | \$0                 | \$0                 | \$0                 | \$0                 |
| <b>Total Cost of Revenue</b>                | <b>\$764,282</b>     | <b>\$2,761,092</b>  | <b>\$6,609,875</b>  | <b>\$12,276,443</b> | <b>\$20,286,700</b> |
| <b>Gross Profit</b>                         | <b>\$1,783,991</b>   | <b>\$7,909,398</b>  | <b>\$21,379,318</b> | <b>\$43,898,319</b> | <b>\$78,224,539</b> |
| Gross Profit Percentage                     | 70.0%                | 74.1%               | 76.4%               | 78.1%               | 79.4%               |
| <b>Operating Expenses</b>                   |                      |                     |                     |                     |                     |
| Marketing & Advertising                     | \$120,000            | \$180,000           | \$270,000           | \$405,000           | \$607,500           |
| Travel & Entertainment                      | \$60,000             | \$90,000            | \$135,000           | \$202,500           | \$303,750           |
| Rent                                        | \$360,000            | \$540,000           | \$810,000           | \$1,215,000         | \$1,822,500         |
| Utilities                                   | \$72,000             | \$108,000           | \$162,000           | \$243,000           | \$364,500           |
| Insurance                                   | \$24,000             | \$36,000            | \$54,000            | \$81,000            | \$121,500           |
| Legal/Accounting                            | \$6,000              | \$9,000             | \$13,500            | \$20,250            | \$30,375            |
| Office Supplies                             | \$18,000             | \$27,000            | \$40,500            | \$60,750            | \$91,125            |
| Dues & Subscriptions                        | \$2,400              | \$3,600             | \$5,400             | \$8,100             | \$12,150            |
| Auto                                        | \$36,000             | \$54,000            | \$81,000            | \$121,500           | \$182,250           |
| Web Hosting/Internet                        | \$10,800             | \$16,200            | \$24,300            | \$36,450            | \$54,675            |
| Leased Equipment                            | \$900                | \$1,350             | \$2,025             | \$3,038             | \$4,556             |
| Research & Development                      | \$240,000            | \$360,000           | \$540,000           | \$810,000           | \$1,215,000         |
| Telephones                                  | \$14,400             | \$21,600            | \$32,400            | \$48,600            | \$72,900            |
| Total Payroll                               | \$1,800,000          | \$3,699,720         | \$6,681,653         | \$11,395,308        | \$16,695,082        |
| Payroll Taxes                               | \$270,000            | \$554,958           | \$1,002,248         | \$1,709,296         | \$2,504,262         |
| Payroll Benefits                            | \$180,000            | \$369,972           | \$668,165           | \$1,139,531         | \$1,669,508         |
| <b>Total Operating Expenses</b>             | <b>\$3,214,500</b>   | <b>\$6,071,400</b>  | <b>\$10,522,191</b> | <b>\$17,499,322</b> | <b>\$25,751,634</b> |
| <b>Operating Profit</b>                     | <b>(\$1,430,509)</b> | <b>\$1,837,998</b>  | <b>\$10,857,127</b> | <b>\$26,398,997</b> | <b>\$52,472,906</b> |
| Operating Profit Percentage                 | -56.1%               | 17.2%               | 38.8%               | 47.0%               | 53.3%               |
| Depreciation                                | \$625,000            | \$639,000           | \$652,000           | \$669,000           | \$686,000           |
| <b>Earnings Before Interest &amp; Taxes</b> | <b>(\$2,055,509)</b> | <b>\$1,198,998</b>  | <b>\$10,205,127</b> | <b>\$25,729,997</b> | <b>\$51,786,906</b> |
| EBIT Percentage                             | -80.7%               | 11.2%               | 36.5%               | 45.8%               | 52.6%               |
| Interest Expense                            | \$85,640             | \$75,563            | \$64,540            | \$52,483            | \$39,295            |
| Taxes Accrued                               | \$0                  | \$0                 | \$1,619,751         | \$7,703,254         | \$15,524,283        |
| <b>Earnings</b>                             | <b>(\$2,141,149)</b> | <b>\$1,123,435</b>  | <b>\$8,520,836</b>  | <b>\$17,974,260</b> | <b>\$36,223,327</b> |
| Earnings Percentage                         | -84.0%               | 10.5%               | 30.4%               | 32.0%               | 36.8%               |

## Yearly Income Statement



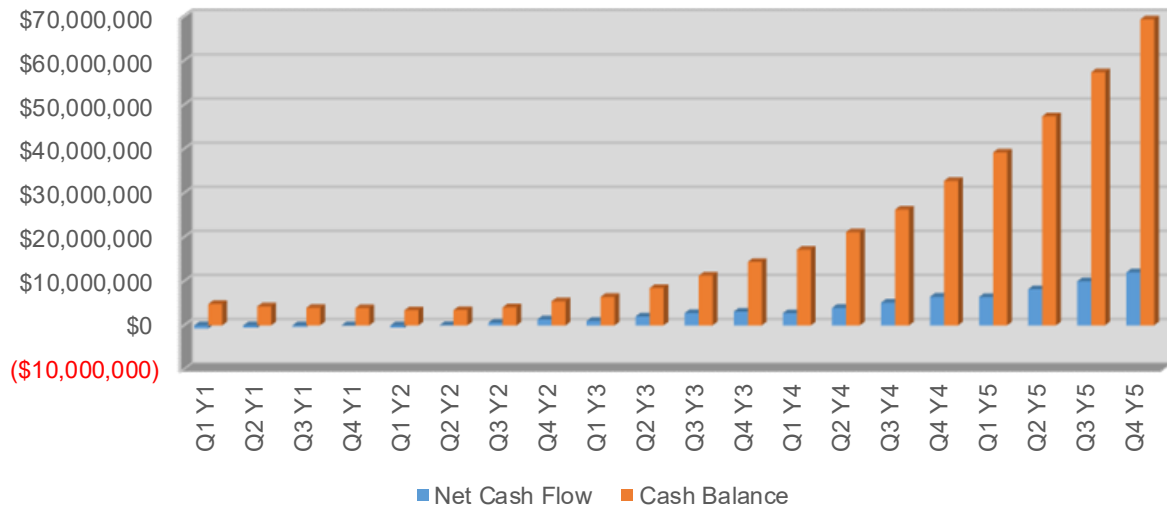
## Year 1 Income Statement



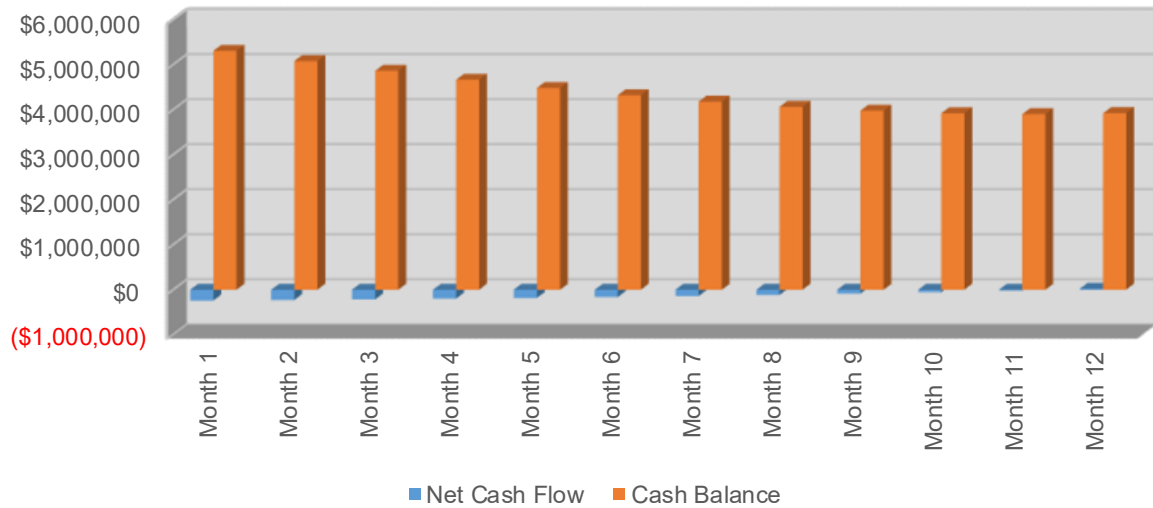
## Statement of Cash Flow

| Yearly Statement of Cash Flow            |                      |                     |                     |                     |                     |
|------------------------------------------|----------------------|---------------------|---------------------|---------------------|---------------------|
|                                          | Year 1               | Year 2              | Year 3              | Year 4              | Year 5              |
| <b>Operating Activities</b>              |                      |                     |                     |                     |                     |
| <b>Cash Received</b>                     |                      |                     |                     |                     |                     |
| Gross Revenue                            | \$2,548,273          | \$10,670,490        | \$27,989,192        | \$56,174,762        | \$98,511,239        |
| <b>Total Cash Received</b>               | <b>\$2,548,273</b>   | <b>\$10,670,490</b> | <b>\$27,989,192</b> | <b>\$56,174,762</b> | <b>\$98,511,239</b> |
| <b>Cash Used</b>                         |                      |                     |                     |                     |                     |
| Cost of Revenue                          | \$764,282            | \$2,761,092         | \$6,609,875         | \$12,276,443        | \$20,286,700        |
| Payroll/Taxes/Benefits                   | \$2,250,000          | \$4,624,650         | \$8,352,066         | \$14,244,135        | \$20,868,852        |
| Other Operating Expenses                 | \$964,500            | \$1,446,750         | \$2,170,125         | \$3,255,188         | \$4,882,781         |
| Additional Inventory                     | \$0                  | \$0                 | \$0                 | \$0                 | \$0                 |
| Interest Expense                         | \$85,640             | \$75,563            | \$64,540            | \$52,483            | \$39,295            |
| Taxes Accrued                            | \$0                  | \$0                 | \$1,619,751         | \$7,703,254         | \$15,524,283        |
| <b>Total Cash Used</b>                   | <b>\$4,064,422</b>   | <b>\$8,908,055</b>  | <b>\$18,816,356</b> | <b>\$37,531,502</b> | <b>\$61,601,911</b> |
| <b>Net Cash From/(Used By) Operating</b> | <b>(\$1,516,149)</b> | <b>\$1,762,435</b>  | <b>\$9,172,836</b>  | <b>\$18,643,260</b> | <b>\$36,909,327</b> |
| <b>Investing Activities</b>              |                      |                     |                     |                     |                     |
| <b>Cash Received</b>                     |                      |                     |                     |                     |                     |
| Proceeds from Property/Land              | \$0                  | \$0                 | \$0                 | \$0                 | \$0                 |
| Proceeds from Equipment                  | \$0                  | \$0                 | \$0                 | \$0                 | \$0                 |
| <b>Total Cash Received</b>               | <b>\$0</b>           | <b>\$0</b>          | <b>\$0</b>          | <b>\$0</b>          | <b>\$0</b>          |
| <b>Cash Used</b>                         |                      |                     |                     |                     |                     |
| Purchase of Property/Land                | \$0                  | \$0                 | \$0                 | \$0                 | \$0                 |
| Purchase of Equipment                    | \$0                  | \$112,000           | \$104,000           | \$136,000           | \$136,000           |
| <b>Total Cash Used</b>                   | <b>\$0</b>           | <b>\$112,000</b>    | <b>\$104,000</b>    | <b>\$136,000</b>    | <b>\$136,000</b>    |
| <b>Net Cash From/(Used By) Investing</b> | <b>\$0</b>           | <b>(\$112,000)</b>  | <b>(\$104,000)</b>  | <b>(\$136,000)</b>  | <b>(\$136,000)</b>  |
| <b>Financing Activities</b>              |                      |                     |                     |                     |                     |
| <b>Cash Received</b>                     |                      |                     |                     |                     |                     |
| Proceeds from Investors                  | \$0                  | \$0                 | \$0                 | \$0                 | \$0                 |
| Proceeds from Long-Term Debt             | \$0                  | \$0                 | \$0                 | \$0                 | \$0                 |
| <b>Total Cash Received</b>               | <b>\$0</b>           | <b>\$0</b>          | <b>\$0</b>          | <b>\$0</b>          | <b>\$0</b>          |
| <b>Cash Used</b>                         |                      |                     |                     |                     |                     |
| Dividends Paid                           | \$0                  | \$0                 | \$0                 | \$0                 | \$0                 |
| Repayment of Long-Term Debt              | \$107,429            | \$117,506           | \$128,529           | \$140,586           | \$153,774           |
| <b>Total Cash Used</b>                   | <b>\$107,429</b>     | <b>\$117,506</b>    | <b>\$128,529</b>    | <b>\$140,586</b>    | <b>\$153,774</b>    |
| <b>Net Cash From/(Used By) Financing</b> | <b>(\$107,429)</b>   | <b>(\$117,506)</b>  | <b>(\$128,529)</b>  | <b>(\$140,586)</b>  | <b>(\$153,774)</b>  |
| <b>Net Cash Flow</b>                     | <b>(\$1,623,578)</b> | <b>\$1,532,929</b>  | <b>\$8,940,307</b>  | <b>\$18,366,674</b> | <b>\$36,619,553</b> |
| <b>Cash Balance</b>                      | <b>\$3,920,922</b>   | <b>\$5,453,851</b>  | <b>\$14,394,158</b> | <b>\$32,760,832</b> | <b>\$69,380,386</b> |

## Quarterly Statement of Cash Flow



## Year 1 Statement of Cash Flow



## Balance Sheet

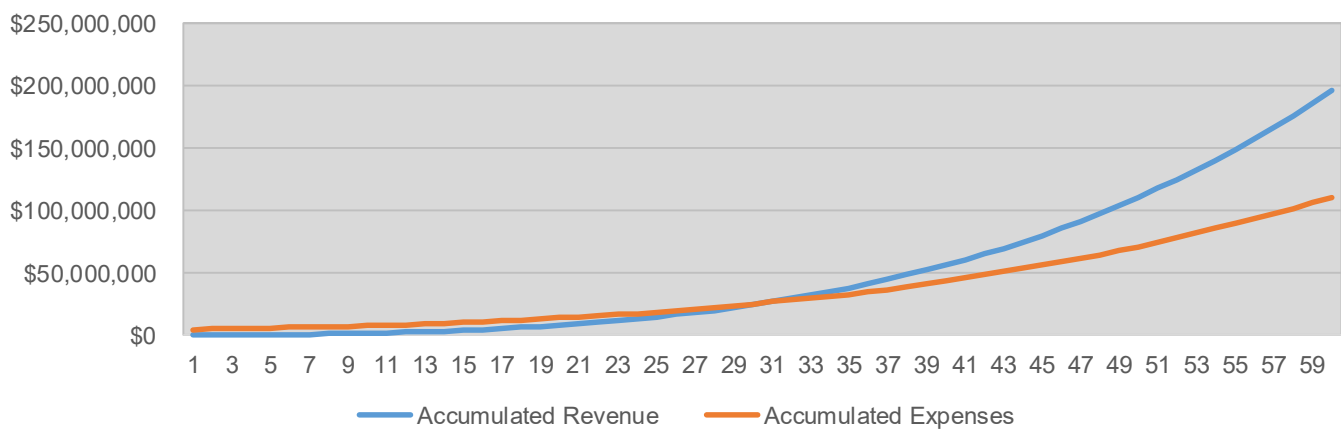
| Yearly Balance Sheet                  |                    |                     |                     |                     |                     |
|---------------------------------------|--------------------|---------------------|---------------------|---------------------|---------------------|
|                                       | Year 1             | Year 2              | Year 3              | Year 4              | Year 5              |
| <b>Assets</b>                         |                    |                     |                     |                     |                     |
| Current Assets                        |                    |                     |                     |                     |                     |
| Cash                                  | \$3,920,922        | \$5,453,851         | \$14,394,158        | \$32,760,832        | \$69,380,386        |
| Inventory                             | \$0                | \$0                 | \$0                 | \$0                 | \$0                 |
| Other Current Assets                  | \$0                | \$0                 | \$0                 | \$0                 | \$0                 |
| Total Current Assets                  | \$3,920,922        | \$5,453,851         | \$14,394,158        | \$32,760,832        | \$69,380,386        |
| Long-Term Assets                      |                    |                     |                     |                     |                     |
| Property                              | \$1,000,000        | \$1,000,000         | \$1,000,000         | \$1,000,000         | \$1,000,000         |
| Equipment                             | \$5,000,000        | \$5,112,000         | \$5,216,000         | \$5,352,000         | \$5,488,000         |
| Other Long-Term Assets                | \$0                | \$0                 | \$0                 | \$0                 | \$0                 |
| Accumulated Depreciation              | (\$625,000)        | (\$1,264,000)       | (\$1,916,000)       | (\$2,585,000)       | (\$3,271,000)       |
| Total Long-Term Assets                | \$5,375,000        | \$4,848,000         | \$4,300,000         | \$3,767,000         | \$3,217,000         |
| <b>Total Assets</b>                   | <b>\$9,295,922</b> | <b>\$10,301,851</b> | <b>\$18,694,158</b> | <b>\$36,527,832</b> | <b>\$72,597,386</b> |
|                                       |                    |                     |                     |                     |                     |
| <b>Liabilities</b>                    |                    |                     |                     |                     |                     |
| Current Liabilities                   |                    |                     |                     |                     |                     |
| Current Debt                          | \$0                | \$0                 | \$0                 | \$0                 | \$0                 |
| Total Current Liabilities             | \$0                | \$0                 | \$0                 | \$0                 | \$0                 |
| Long-Term Liabilities                 |                    |                     |                     |                     |                     |
| Long-Term Debt                        | \$892,571          | \$775,065           | \$646,536           | \$505,950           | \$352,176           |
| New Long-Term Debt                    | \$0                | \$0                 | \$0                 | \$0                 | \$0                 |
| Total Long-Term Liabilities           | \$892,571          | \$775,065           | \$646,536           | \$505,950           | \$352,176           |
| <b>Total Liabilities</b>              | <b>\$892,571</b>   | <b>\$775,065</b>    | <b>\$646,536</b>    | <b>\$505,950</b>    | <b>\$352,176</b>    |
|                                       |                    |                     |                     |                     |                     |
| <b>Shareholders' Equity</b>           |                    |                     |                     |                     |                     |
| Paid-in Capital                       |                    |                     |                     |                     |                     |
| Owner                                 | \$0                | \$0                 | \$0                 | \$0                 | \$0                 |
| Investor                              | \$15,000,000       | \$15,000,000        | \$15,000,000        | \$15,000,000        | \$15,000,000        |
| New Paid-in Capital                   | \$0                | \$0                 | \$0                 | \$0                 | \$0                 |
| Total Paid-in Capital                 | \$15,000,000       | \$15,000,000        | \$15,000,000        | \$15,000,000        | \$15,000,000        |
| Retained Earnings                     |                    |                     |                     |                     |                     |
| Previous Retained Earnings            | (\$4,455,500)      | (\$6,596,649)       | (\$5,473,214)       | \$3,047,622         | \$21,021,882        |
| Current Earnings                      | (\$2,141,149)      | \$1,123,435         | \$8,520,836         | \$17,974,260        | \$36,223,327        |
| Total Retained Earnings               | (\$6,596,649)      | (\$5,473,214)       | \$3,047,622         | \$21,021,882        | \$57,245,209        |
| <b>Total Shareholders' Equity</b>     | <b>\$8,403,351</b> | <b>\$9,526,786</b>  | <b>\$18,047,622</b> | <b>\$36,021,882</b> | <b>\$72,245,209</b> |
| <b>Total Liabilities &amp; Equity</b> | <b>\$9,295,922</b> | <b>\$10,301,851</b> | <b>\$18,694,158</b> | <b>\$36,527,832</b> | <b>\$72,597,386</b> |

## Break-Even Analysis

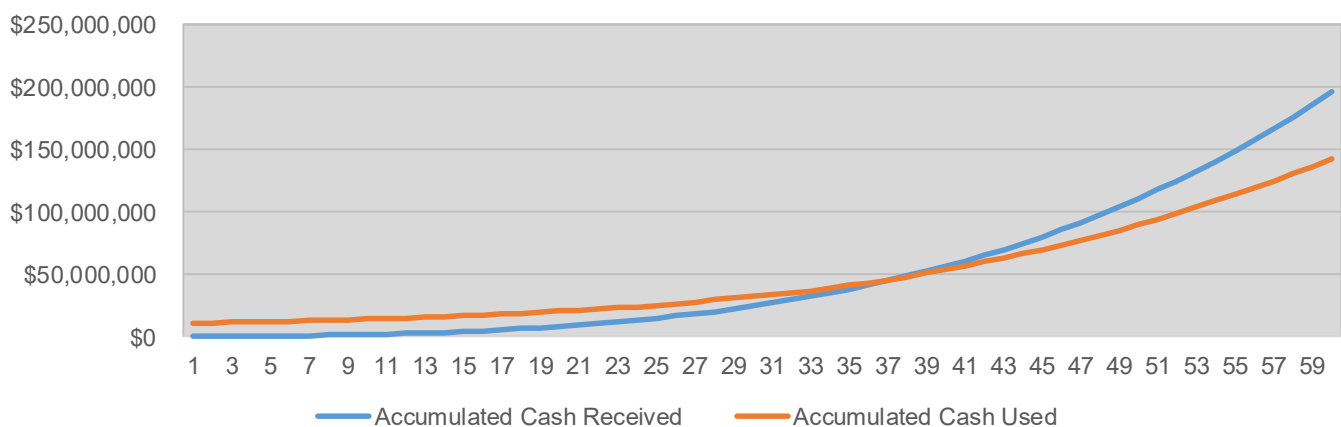
The Break-Even Analysis details two different break-even points. The Operating Break-Even accounts for the Company's revenue and expenses on the Income Statement. The Investment Cash Flow Break-Even takes the Operating Break-Even one step further by including the inflow and outflows of the Cash Flow. The Investment Cash Flow Break-Even looks at all transfers of money except investments.

| Break-Even                      |       |
|---------------------------------|-------|
| Analysis                        | Month |
| Operating Break-Even            | 31    |
| Investment Cash Flow Break-Even | 38    |

### Operating Break-Even



### Investment Cash Flow Break-Even



## Best & Worst Case

The Best and Worst Case analysis illustrates what the Company's financial statements might look like with an increase or decrease in Revenue.

| Best Case -- Revenue Increase By: 10% |               |              |              |              |               |
|---------------------------------------|---------------|--------------|--------------|--------------|---------------|
|                                       | Year 1        | Year 2       | Year 3       | Year 4       | Year 5        |
| Gross Revenue                         | \$2,803,101   | \$11,737,539 | \$30,788,112 | \$61,792,238 | \$108,362,363 |
| Total Cost of Revenue                 | \$840,710     | \$3,037,201  | \$7,270,862  | \$13,504,087 | \$22,315,370  |
| Gross Profit                          | \$1,962,390   | \$8,700,337  | \$23,517,250 | \$48,288,151 | \$86,046,993  |
| Gross Profit Percentage               | 70.0%         | 74.1%        | 76.4%        | 78.1%        | 79.4%         |
| Total Operating Expenses              | \$3,214,500   | \$6,071,400  | \$10,522,191 | \$17,499,322 | \$25,751,634  |
| Operating Profit                      | (\$1,252,110) | \$2,628,937  | \$12,995,059 | \$30,788,829 | \$60,295,360  |
| Operating Profit Percentage           | -44.7%        | 22.4%        | 42.2%        | 49.8%        | 55.6%         |
| Earnings Before Interest & Taxes      | (\$1,877,110) | \$1,989,937  | \$12,343,059 | \$30,119,829 | \$59,609,360  |
| EBIT Percentage                       | -67.0%        | 17.0%        | 40.1%        | 48.7%        | 55.0%         |
| Interest Expense                      | \$85,640      | \$75,563     | \$64,540     | \$52,483     | \$39,295      |
| Taxes Accrued                         | \$0           | \$0          | \$2,565,134  | \$9,020,204  | \$17,871,019  |
| Earnings                              | (\$1,962,750) | \$1,914,375  | \$9,713,385  | \$21,047,142 | \$41,699,045  |
| Earnings Percentage                   | -70.0%        | 16.3%        | 31.5%        | 34.1%        | 38.5%         |
| Net Cash Flow                         | (\$1,445,179) | \$2,323,868  | \$10,132,856 | \$21,439,556 | \$42,095,271  |
| Cash Balance                          | \$4,099,321   | \$6,423,190  | \$16,556,046 | \$37,995,602 | \$80,090,873  |

| Worst Case -- Revenue Decrease By: 10% |               |             |              |              |              |
|----------------------------------------|---------------|-------------|--------------|--------------|--------------|
|                                        | Year 1        | Year 2      | Year 3       | Year 4       | Year 5       |
| Gross Revenue                          | \$2,293,446   | \$9,603,441 | \$25,190,273 | \$50,557,286 | \$88,660,115 |
| Total Cost of Revenue                  | \$687,854     | \$2,484,983 | \$5,948,887  | \$11,048,798 | \$18,258,030 |
| Gross Profit                           | \$1,605,592   | \$7,118,458 | \$19,241,386 | \$39,508,487 | \$70,402,085 |
| Gross Profit Percentage                | 70.0%         | 74.1%       | 76.4%        | 78.1%        | 79.4%        |
| Total Operating Expenses               | \$3,214,500   | \$6,071,400 | \$10,522,191 | \$17,499,322 | \$25,751,634 |
| Operating Profit                       | (\$1,608,908) | \$1,047,058 | \$8,719,195  | \$22,009,165 | \$44,650,452 |
| Operating Profit Percentage            | -70.2%        | 10.9%       | 34.6%        | 43.5%        | 50.4%        |
| Earnings Before Interest & Taxes       | (\$2,233,908) | \$408,058   | \$8,067,195  | \$21,340,165 | \$43,964,452 |
| EBIT Percentage                        | -97.4%        | 4.2%        | 32.0%        | 42.2%        | 49.6%        |
| Interest Expense                       | \$85,640      | \$75,563    | \$64,540     | \$52,483     | \$39,295     |
| Taxes Accrued                          | \$0           | \$0         | \$753,466    | \$6,386,305  | \$13,177,547 |
| Earnings                               | (\$2,319,548) | \$332,495   | \$7,249,189  | \$14,901,377 | \$30,747,610 |
| Earnings Percentage                    | -101.1%       | 3.5%        | 28.8%        | 29.5%        | 34.7%        |
| Net Cash Flow                          | (\$1,801,977) | \$741,989   | \$7,668,660  | \$15,293,791 | \$31,143,836 |
| Cash Balance                           | \$3,742,523   | \$4,484,512 | \$12,153,172 | \$27,446,963 | \$58,590,799 |

## Appendix A – Year 1 Financials

Year 1 Monthly Forecast illustrates the Company's first 12 months after the Pre-Operating stage.

| Year 1 Revenue                |                 |                 |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
|-------------------------------|-----------------|-----------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
|                               | Month 1         | Month 2         | Month 3          | Month 4          | Month 5          | Month 6          | Month 7          | Month 8          | Month 9          | Month 10         | Month 11         | Month 12         |
| <b>Units</b>                  |                 |                 |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| Get Fit Bronze                | 400             | 454             | 515              | 584              | 662              | 751              | 852              | 966              | 1,096            | 1,244            | 1,411            | 1,600            |
| Get Fit Silver                | 200             | 227             | 257              | 292              | 331              | 376              | 426              | 483              | 548              | 622              | 705              | 800              |
| Get Fit Gold                  | 120             | 136             | 154              | 175              | 199              | 225              | 256              | 290              | 329              | 373              | 423              | 480              |
| Get Fit Platinum              | 40              | 45              | 51               | 58               | 66               | 75               | 85               | 97               | 110              | 124              | 141              | 160              |
| Monthly Membership            | 760             | 1,614           | 2,576            | 3,660            | 4,881            | 6,260            | 7,816            | 9,574            | 11,561           | 13,808           | 16,350           | 19,227           |
| <b>Unit Price</b>             |                 |                 |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| Get Fit Bronze                | \$59.00         | \$59.00         | \$59.00          | \$59.00          | \$59.00          | \$59.00          | \$59.00          | \$59.00          | \$59.00          | \$59.00          | \$59.00          | \$59.00          |
| Get Fit Silver                | \$89.00         | \$89.00         | \$89.00          | \$89.00          | \$89.00          | \$89.00          | \$89.00          | \$89.00          | \$89.00          | \$89.00          | \$89.00          | \$89.00          |
| Get Fit Gold                  | \$129.00        | \$129.00        | \$129.00         | \$129.00         | \$129.00         | \$129.00         | \$129.00         | \$129.00         | \$129.00         | \$129.00         | \$129.00         | \$129.00         |
| Get Fit Platinum              | \$159.00        | \$159.00        | \$159.00         | \$159.00         | \$159.00         | \$159.00         | \$159.00         | \$159.00         | \$159.00         | \$159.00         | \$159.00         | \$159.00         |
| Monthly Membership            | \$9.00          | \$9.00          | \$9.00           | \$9.00           | \$9.00           | \$9.00           | \$9.00           | \$9.00           | \$9.00           | \$9.00           | \$9.00           | \$9.00           |
| <b>Revenue</b>                |                 |                 |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| Get Fit Bronze                | \$23,600        | \$26,770        | \$30,365         | \$34,444         | \$39,070         | \$44,318         | \$50,270         | \$57,022         | \$64,681         | \$73,368         | \$83,222         | \$94,400         |
| Get Fit Silver                | \$17,800        | \$20,191        | \$22,903         | \$25,979         | \$29,468         | \$33,426         | \$37,915         | \$43,008         | \$48,784         | \$55,337         | \$62,769         | \$71,200         |
| Get Fit Gold                  | \$15,480        | \$17,559        | \$19,918         | \$22,593         | \$25,627         | \$29,069         | \$32,974         | \$37,402         | \$42,426         | \$48,124         | \$54,588         | \$61,920         |
| Get Fit Platinum              | \$6,360         | \$7,214         | \$8,183          | \$9,282          | \$10,529         | \$11,943         | \$13,547         | \$15,367         | \$17,431         | \$19,772         | \$22,428         | \$25,440         |
| Monthly Membership            | \$6,840         | \$14,530        | \$23,186         | \$32,937         | \$43,931         | \$56,336         | \$70,343         | \$86,166         | \$104,051        | \$124,274        | \$147,152        | \$173,041        |
| <b>Gross Revenue</b>          | <b>\$70,080</b> | <b>\$86,264</b> | <b>\$104,554</b> | <b>\$125,234</b> | <b>\$148,625</b> | <b>\$175,092</b> | <b>\$205,049</b> | <b>\$238,965</b> | <b>\$277,373</b> | <b>\$320,876</b> | <b>\$370,159</b> | <b>\$426,001</b> |
| <b>Unit Cost</b>              |                 |                 |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| Get Fit Bronze                | \$23.60         | \$23.60         | \$23.60          | \$23.60          | \$23.60          | \$23.60          | \$23.60          | \$23.60          | \$23.60          | \$23.60          | \$23.60          | \$23.60          |
| Get Fit Silver                | \$35.60         | \$35.60         | \$35.60          | \$35.60          | \$35.60          | \$35.60          | \$35.60          | \$35.60          | \$35.60          | \$35.60          | \$35.60          | \$35.60          |
| Get Fit Gold                  | \$51.60         | \$51.60         | \$51.60          | \$51.60          | \$51.60          | \$51.60          | \$51.60          | \$51.60          | \$51.60          | \$51.60          | \$51.60          | \$51.60          |
| Get Fit Platinum              | \$63.60         | \$63.60         | \$63.60          | \$63.60          | \$63.60          | \$63.60          | \$63.60          | \$63.60          | \$63.60          | \$63.60          | \$63.60          | \$63.60          |
| Monthly Membership            | \$1.00          | \$1.00          | \$1.00           | \$1.00           | \$1.00           | \$1.00           | \$1.00           | \$1.00           | \$1.00           | \$1.00           | \$1.00           | \$1.00           |
| <b>Direct Costs</b>           |                 |                 |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| Get Fit Bronze                | \$9,440         | \$10,708        | \$12,146         | \$13,777         | \$15,628         | \$17,727         | \$20,108         | \$22,809         | \$25,872         | \$29,347         | \$33,289         | \$37,760         |
| Get Fit Silver                | \$7,120         | \$8,076         | \$9,161          | \$10,391         | \$11,787         | \$13,370         | \$15,166         | \$17,203         | \$19,514         | \$22,135         | \$25,108         | \$28,480         |
| Get Fit Gold                  | \$6,192         | \$7,024         | \$7,967          | \$9,037          | \$10,251         | \$11,628         | \$13,189         | \$14,961         | \$16,970         | \$19,250         | \$21,835         | \$24,768         |
| Get Fit Platinum              | \$2,544         | \$2,886         | \$3,273          | \$3,713          | \$4,212          | \$4,777          | \$5,419          | \$6,147          | \$6,972          | \$7,909          | \$8,971          | \$10,176         |
| Monthly Membership            | \$760           | \$1,614         | \$2,576          | \$3,660          | \$4,881          | \$6,260          | \$7,816          | \$9,574          | \$11,561         | \$13,808         | \$16,350         | \$19,227         |
| <b>Direct Cost of Revenue</b> | <b>\$26,056</b> | <b>\$30,308</b> | <b>\$35,124</b>  | <b>\$40,579</b>  | <b>\$46,759</b>  | <b>\$53,762</b>  | <b>\$61,698</b>  | <b>\$70,694</b>  | <b>\$80,890</b>  | <b>\$92,449</b>  | <b>\$105,553</b> | <b>\$120,411</b> |

| Year 1 Personnel       |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
|------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
|                        | Month 1          | Month 2          | Month 3          | Month 4          | Month 5          | Month 6          | Month 7          | Month 8          | Month 9          | Month 10         | Month 11         | Month 12         |
| <b>Headcount</b>       |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| Executives             | 1                | 1                | 1                | 1                | 1                | 1                | 1                | 1                | 1                | 1                | 1                | 1                |
| Managers               | 2                | 2                | 2                | 2                | 2                | 2                | 2                | 2                | 2                | 2                | 2                | 2                |
| Developers             | 8                | 8                | 8                | 8                | 8                | 8                | 8                | 8                | 8                | 8                | 8                | 8                |
| Sales Staff            | 4                | 4                | 4                | 4                | 4                | 4                | 4                | 4                | 4                | 4                | 4                | 4                |
| Admin Support          | 5                | 5                | 5                | 5                | 5                | 5                | 5                | 5                | 5                | 5                | 5                | 5                |
| Customer Support       | 5                | 5                | 5                | 5                | 5                | 5                | 5                | 5                | 5                | 5                | 5                | 5                |
| <b>Total Headcount</b> | <b>25</b>        | <b>25</b>        | <b>25</b>        | <b>25</b>        | <b>25</b>        | <b>25</b>        | <b>25</b>        | <b>25</b>        | <b>25</b>        | <b>25</b>        | <b>25</b>        | <b>25</b>        |
| <b>Compensation</b>    |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| Executives             | \$20,833         | \$20,833         | \$20,833         | \$20,833         | \$20,833         | \$20,833         | \$20,833         | \$20,833         | \$20,833         | \$20,833         | \$20,833         | \$20,833         |
| Managers               | \$10,000         | \$10,000         | \$10,000         | \$10,000         | \$10,000         | \$10,000         | \$10,000         | \$10,000         | \$10,000         | \$10,000         | \$10,000         | \$10,000         |
| Developers             | \$6,250          | \$6,250          | \$6,250          | \$6,250          | \$6,250          | \$6,250          | \$6,250          | \$6,250          | \$6,250          | \$6,250          | \$6,250          | \$6,250          |
| Sales Staff            | \$6,667          | \$6,667          | \$6,667          | \$6,667          | \$6,667          | \$6,667          | \$6,667          | \$6,667          | \$6,667          | \$6,667          | \$6,667          | \$6,667          |
| Admin Support          | \$3,500          | \$3,500          | \$3,500          | \$3,500          | \$3,500          | \$3,500          | \$3,500          | \$3,500          | \$3,500          | \$3,500          | \$3,500          | \$3,500          |
| Customer Support       | \$3,000          | \$3,000          | \$3,000          | \$3,000          | \$3,000          | \$3,000          | \$3,000          | \$3,000          | \$3,000          | \$3,000          | \$3,000          | \$3,000          |
| <b>Payroll</b>         |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| Executives             | \$20,833         | \$20,833         | \$20,833         | \$20,833         | \$20,833         | \$20,833         | \$20,833         | \$20,833         | \$20,833         | \$20,833         | \$20,833         | \$20,833         |
| Managers               | \$20,000         | \$20,000         | \$20,000         | \$20,000         | \$20,000         | \$20,000         | \$20,000         | \$20,000         | \$20,000         | \$20,000         | \$20,000         | \$20,000         |
| Developers             | \$50,000         | \$50,000         | \$50,000         | \$50,000         | \$50,000         | \$50,000         | \$50,000         | \$50,000         | \$50,000         | \$50,000         | \$50,000         | \$50,000         |
| Sales Staff            | \$26,667         | \$26,667         | \$26,667         | \$26,667         | \$26,667         | \$26,667         | \$26,667         | \$26,667         | \$26,667         | \$26,667         | \$26,667         | \$26,667         |
| Admin Support          | \$17,500         | \$17,500         | \$17,500         | \$17,500         | \$17,500         | \$17,500         | \$17,500         | \$17,500         | \$17,500         | \$17,500         | \$17,500         | \$17,500         |
| Customer Support       | \$15,000         | \$15,000         | \$15,000         | \$15,000         | \$15,000         | \$15,000         | \$15,000         | \$15,000         | \$15,000         | \$15,000         | \$15,000         | \$15,000         |
| <b>Total Payroll</b>   | <b>\$150,000</b> | <b>\$150,000</b> | <b>\$150,000</b> | <b>\$150,000</b> | <b>\$150,000</b> | <b>\$150,000</b> | <b>\$150,000</b> | <b>\$150,000</b> | <b>\$150,000</b> | <b>\$150,000</b> | <b>\$150,000</b> | <b>\$150,000</b> |

| Year 1 Income Statement                     |                    |                    |                    |                    |                    |                    |                    |                    |                    |                   |                   |                   |
|---------------------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|-------------------|-------------------|-------------------|
|                                             | Month 1            | Month 2            | Month 3            | Month 4            | Month 5            | Month 6            | Month 7            | Month 8            | Month 9            | Month 10          | Month 11          | Month 12          |
| <b>Gross Revenue</b>                        | <b>\$70,080</b>    | <b>\$86,264</b>    | <b>\$104,554</b>   | <b>\$125,234</b>   | <b>\$148,625</b>   | <b>\$175,092</b>   | <b>\$205,049</b>   | <b>\$238,965</b>   | <b>\$277,373</b>   | <b>\$320,876</b>  | <b>\$370,159</b>  | <b>\$426,001</b>  |
| Direct Cost of Revenue                      | \$26,056           | \$30,308           | \$35,124           | \$40,579           | \$46,759           | \$53,762           | \$61,698           | \$70,694           | \$80,890           | \$92,449          | \$105,553         | \$120,411         |
| Other Direct Costs                          | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0               | \$0               | \$0               |
| <b>Total Cost of Revenue</b>                | <b>\$26,056</b>    | <b>\$30,308</b>    | <b>\$35,124</b>    | <b>\$40,579</b>    | <b>\$46,759</b>    | <b>\$53,762</b>    | <b>\$61,698</b>    | <b>\$70,694</b>    | <b>\$80,890</b>    | <b>\$92,449</b>   | <b>\$105,553</b>  | <b>\$120,411</b>  |
| <b>Gross Profit</b>                         | <b>\$44,024</b>    | <b>\$55,956</b>    | <b>\$69,431</b>    | <b>\$84,656</b>    | <b>\$101,866</b>   | <b>\$121,330</b>   | <b>\$143,351</b>   | <b>\$168,271</b>   | <b>\$196,483</b>   | <b>\$228,427</b>  | <b>\$264,606</b>  | <b>\$305,590</b>  |
| Gross Profit Percentage                     | 62.8%              | 64.9%              | 66.4%              | 67.6%              | 68.5%              | 69.3%              | 69.9%              | 70.4%              | 70.8%              | 71.2%             | 71.5%             | 71.7%             |
| <b>Operating Expenses</b>                   |                    |                    |                    |                    |                    |                    |                    |                    |                    |                   |                   |                   |
| Marketing & Advertising                     | \$10,000           | \$10,000           | \$10,000           | \$10,000           | \$10,000           | \$10,000           | \$10,000           | \$10,000           | \$10,000           | \$10,000          | \$10,000          | \$10,000          |
| Travel & Entertainment                      | \$5,000            | \$5,000            | \$5,000            | \$5,000            | \$5,000            | \$5,000            | \$5,000            | \$5,000            | \$5,000            | \$5,000           | \$5,000           | \$5,000           |
| Rent                                        | \$30,000           | \$30,000           | \$30,000           | \$30,000           | \$30,000           | \$30,000           | \$30,000           | \$30,000           | \$30,000           | \$30,000          | \$30,000          | \$30,000          |
| Utilities                                   | \$6,000            | \$6,000            | \$6,000            | \$6,000            | \$6,000            | \$6,000            | \$6,000            | \$6,000            | \$6,000            | \$6,000           | \$6,000           | \$6,000           |
| Insurance                                   | \$2,000            | \$2,000            | \$2,000            | \$2,000            | \$2,000            | \$2,000            | \$2,000            | \$2,000            | \$2,000            | \$2,000           | \$2,000           | \$2,000           |
| Legal/Accounting                            | \$500              | \$500              | \$500              | \$500              | \$500              | \$500              | \$500              | \$500              | \$500              | \$500             | \$500             | \$500             |
| Office Supplies                             | \$1,500            | \$1,500            | \$1,500            | \$1,500            | \$1,500            | \$1,500            | \$1,500            | \$1,500            | \$1,500            | \$1,500           | \$1,500           | \$1,500           |
| Dues & Subscriptions                        | \$200              | \$200              | \$200              | \$200              | \$200              | \$200              | \$200              | \$200              | \$200              | \$200             | \$200             | \$200             |
| Auto                                        | \$3,000            | \$3,000            | \$3,000            | \$3,000            | \$3,000            | \$3,000            | \$3,000            | \$3,000            | \$3,000            | \$3,000           | \$3,000           | \$3,000           |
| Web Hosting/Internet                        | \$900              | \$900              | \$900              | \$900              | \$900              | \$900              | \$900              | \$900              | \$900              | \$900             | \$900             | \$900             |
| Leased Equipment                            | \$75               | \$75               | \$75               | \$75               | \$75               | \$75               | \$75               | \$75               | \$75               | \$75              | \$75              | \$75              |
| Research & Development                      | \$20,000           | \$20,000           | \$20,000           | \$20,000           | \$20,000           | \$20,000           | \$20,000           | \$20,000           | \$20,000           | \$20,000          | \$20,000          | \$20,000          |
| Telephones                                  | \$1,200            | \$1,200            | \$1,200            | \$1,200            | \$1,200            | \$1,200            | \$1,200            | \$1,200            | \$1,200            | \$1,200           | \$1,200           | \$1,200           |
| Total Payroll                               | \$150,000          | \$150,000          | \$150,000          | \$150,000          | \$150,000          | \$150,000          | \$150,000          | \$150,000          | \$150,000          | \$150,000         | \$150,000         | \$150,000         |
| Payroll Taxes                               | \$22,500           | \$22,500           | \$22,500           | \$22,500           | \$22,500           | \$22,500           | \$22,500           | \$22,500           | \$22,500           | \$22,500          | \$22,500          | \$22,500          |
| Payroll Benefits                            | \$15,000           | \$15,000           | \$15,000           | \$15,000           | \$15,000           | \$15,000           | \$15,000           | \$15,000           | \$15,000           | \$15,000          | \$15,000          | \$15,000          |
| <b>Total Operating Expenses</b>             | <b>\$267,875</b>   | <b>\$267,875</b>   | <b>\$267,875</b>   | <b>\$267,875</b>   | <b>\$267,875</b>   | <b>\$267,875</b>   | <b>\$267,875</b>   | <b>\$267,875</b>   | <b>\$267,875</b>   | <b>\$267,875</b>  | <b>\$267,875</b>  | <b>\$267,875</b>  |
| <b>Operating Profit</b>                     | <b>(\$223,851)</b> | <b>(\$211,919)</b> | <b>(\$198,444)</b> | <b>(\$183,219)</b> | <b>(\$166,009)</b> | <b>(\$146,545)</b> | <b>(\$124,524)</b> | <b>(\$99,604)</b>  | <b>(\$71,392)</b>  | <b>(\$39,448)</b> | <b>(\$3,269)</b>  | <b>\$37,715</b>   |
| Operating Profit Percentage                 | -319.4%            | -245.7%            | -189.8%            | -146.3%            | -111.7%            | -83.7%             | -60.7%             | -41.7%             | -25.7%             | -12.3%            | -0.9%             | 8.9%              |
| Depreciation                                | \$52,083           | \$52,083           | \$52,083           | \$52,083           | \$52,083           | \$52,083           | \$52,083           | \$52,083           | \$52,083           | \$52,083          | \$52,083          | \$52,083          |
| <b>Earnings Before Interest &amp; Taxes</b> | <b>(\$275,934)</b> | <b>(\$264,002)</b> | <b>(\$250,528)</b> | <b>(\$235,303)</b> | <b>(\$218,092)</b> | <b>(\$198,628)</b> | <b>(\$176,608)</b> | <b>(\$151,687)</b> | <b>(\$123,476)</b> | <b>(\$91,531)</b> | <b>(\$55,352)</b> | <b>(\$14,369)</b> |
| EBIT Percentage                             | -393.7%            | -306.0%            | -239.6%            | -187.9%            | -146.7%            | -113.4%            | -86.1%             | -63.5%             | -44.5%             | -28.5%            | -15.0%            | -3.4%             |
| Interest Expense                            | \$7,500            | \$7,436            | \$7,371            | \$7,305            | \$7,239            | \$7,173            | \$7,106            | \$7,039            | \$6,971            | \$6,903           | \$6,834           | \$6,764           |
| Taxes Accrued                               | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0               | \$0               | \$0               |
| <b>Earnings</b>                             | <b>(\$283,434)</b> | <b>(\$271,438)</b> | <b>(\$257,898)</b> | <b>(\$242,608)</b> | <b>(\$225,331)</b> | <b>(\$205,801)</b> | <b>(\$183,714)</b> | <b>(\$158,726)</b> | <b>(\$130,447)</b> | <b>(\$98,434)</b> | <b>(\$62,186)</b> | <b>(\$21,133)</b> |
| Earnings Percentage                         | -404.4%            | -314.7%            | -246.7%            | -193.7%            | -151.6%            | -117.5%            | -89.6%             | -66.4%             | -47.0%             | -30.7%            | -16.8%            | -5.0%             |

| Year 1 Statement of Cash Flow            |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
|------------------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
|                                          | Month 1            | Month 2            | Month 3            | Month 4            | Month 5            | Month 6            | Month 7            | Month 8            | Month 9            | Month 10           | Month 11           | Month 12           |
| <b>Operating Activities</b>              |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| <b>Cash Received</b>                     |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Gross Revenue                            | \$70,080           | \$86,264           | \$104,554          | \$125,234          | \$148,625          | \$175,092          | \$205,049          | \$238,965          | \$277,373          | \$320,876          | \$370,159          | \$426,001          |
| <b>Total Cash Received</b>               | <b>\$70,080</b>    | <b>\$86,264</b>    | <b>\$104,554</b>   | <b>\$125,234</b>   | <b>\$148,625</b>   | <b>\$175,092</b>   | <b>\$205,049</b>   | <b>\$238,965</b>   | <b>\$277,373</b>   | <b>\$320,876</b>   | <b>\$370,159</b>   | <b>\$426,001</b>   |
| <b>Cash Used</b>                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Cost of Revenue                          | \$26,056           | \$30,308           | \$35,124           | \$40,579           | \$46,759           | \$53,762           | \$61,698           | \$70,694           | \$80,890           | \$92,449           | \$105,553          | \$120,411          |
| Payroll/Taxes/Benefits                   | \$187,500          | \$187,500          | \$187,500          | \$187,500          | \$187,500          | \$187,500          | \$187,500          | \$187,500          | \$187,500          | \$187,500          | \$187,500          | \$187,500          |
| Other Operating Expenses                 | \$80,375           | \$80,375           | \$80,375           | \$80,375           | \$80,375           | \$80,375           | \$80,375           | \$80,375           | \$80,375           | \$80,375           | \$80,375           | \$80,375           |
| Additional Inventory                     | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                |
| Interest Expense                         | \$7,500            | \$7,436            | \$7,371            | \$7,305            | \$7,239            | \$7,173            | \$7,106            | \$7,039            | \$6,971            | \$6,903            | \$6,834            | \$6,764            |
| Taxes Accrued                            | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                |
| <b>Total Cash Used</b>                   | <b>\$301,431</b>   | <b>\$305,619</b>   | <b>\$310,369</b>   | <b>\$315,759</b>   | <b>\$321,873</b>   | <b>\$328,810</b>   | <b>\$336,680</b>   | <b>\$345,607</b>   | <b>\$355,736</b>   | <b>\$367,226</b>   | <b>\$380,262</b>   | <b>\$395,050</b>   |
| <b>Net Cash From/(Used By) Operating</b> | <b>(\$231,351)</b> | <b>(\$219,354)</b> | <b>(\$205,815)</b> | <b>(\$190,525)</b> | <b>(\$173,248)</b> | <b>(\$153,718)</b> | <b>(\$131,630)</b> | <b>(\$106,642)</b> | <b>(\$78,363)</b>  | <b>(\$46,351)</b>  | <b>(\$10,102)</b>  | <b>\$30,951</b>    |
| <b>Investing Activities</b>              |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| <b>Cash Received</b>                     |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Proceeds from Property/Land              | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                |
| Proceeds from Equipment                  | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                |
| <b>Total Cash Received</b>               | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>         |
| <b>Cash Used</b>                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Purchase of Property/Land                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                |
| Purchase of Equipment                    | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                |
| <b>Total Cash Used</b>                   | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>         |
| <b>Net Cash From/(Used By) Investing</b> | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>         |
| <b>Financing Activities</b>              |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| <b>Cash Received</b>                     |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Proceeds from Investors                  | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                |
| Proceeds from Long-Term Debt             | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                |
| <b>Total Cash Received</b>               | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>         |
| <b>Cash Used</b>                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Dividends Paid                           | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                |
| Repayment of Long-Term Debt              | \$8,589            | \$8,653            | \$8,718            | \$8,784            | \$8,850            | \$8,916            | \$8,983            | \$9,050            | \$9,118            | \$9,187            | \$9,255            | \$9,325            |
| <b>Total Cash Used</b>                   | <b>\$8,589</b>     | <b>\$8,653</b>     | <b>\$8,718</b>     | <b>\$8,784</b>     | <b>\$8,850</b>     | <b>\$8,916</b>     | <b>\$8,983</b>     | <b>\$9,050</b>     | <b>\$9,118</b>     | <b>\$9,187</b>     | <b>\$9,255</b>     | <b>\$9,325</b>     |
| <b>Net Cash From/(Used By) Financing</b> | <b>(\$8,589)</b>   | <b>(\$8,653)</b>   | <b>(\$8,718)</b>   | <b>(\$8,784)</b>   | <b>(\$8,850)</b>   | <b>(\$8,916)</b>   | <b>(\$8,983)</b>   | <b>(\$9,050)</b>   | <b>(\$9,118)</b>   | <b>(\$9,187)</b>   | <b>(\$9,255)</b>   | <b>(\$9,325)</b>   |
| <b>Net Cash Flow</b>                     | <b>(\$239,940)</b> | <b>(\$228,008)</b> | <b>(\$214,533)</b> | <b>(\$199,308)</b> | <b>(\$182,098)</b> | <b>(\$162,634)</b> | <b>(\$140,613)</b> | <b>(\$115,693)</b> | <b>(\$87,481)</b>  | <b>(\$55,537)</b>  | <b>(\$19,358)</b>  | <b>\$21,626</b>    |
| <b>Cash Balance</b>                      | <b>\$5,304,560</b> | <b>\$5,076,552</b> | <b>\$4,862,019</b> | <b>\$4,662,710</b> | <b>\$4,480,613</b> | <b>\$4,317,979</b> | <b>\$4,177,365</b> | <b>\$4,061,673</b> | <b>\$3,974,191</b> | <b>\$3,918,654</b> | <b>\$3,899,297</b> | <b>\$3,920,922</b> |

## Year 1 Balance Sheet

|                                       | Month 1             | Month 2             | Month 3             | Month 4             | Month 5             | Month 6             | Month 7            | Month 8            | Month 9            | Month 10           | Month 11           | Month 12           |
|---------------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| <b>Assets</b>                         |                     |                     |                     |                     |                     |                     |                    |                    |                    |                    |                    |                    |
| Current Assets                        |                     |                     |                     |                     |                     |                     |                    |                    |                    |                    |                    |                    |
| Cash                                  | \$5,304,560         | \$5,076,552         | \$4,862,019         | \$4,662,710         | \$4,480,613         | \$4,317,979         | \$4,177,365        | \$4,061,673        | \$3,974,191        | \$3,918,654        | \$3,899,297        | \$3,920,922        |
| Inventory                             | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                |
| Other Current Assets                  | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                |
| Total Current Assets                  | \$5,304,560         | \$5,076,552         | \$4,862,019         | \$4,662,710         | \$4,480,613         | \$4,317,979         | \$4,177,365        | \$4,061,673        | \$3,974,191        | \$3,918,654        | \$3,899,297        | \$3,920,922        |
| Long-Term Assets                      |                     |                     |                     |                     |                     |                     |                    |                    |                    |                    |                    |                    |
| Property                              | \$1,000,000         | \$1,000,000         | \$1,000,000         | \$1,000,000         | \$1,000,000         | \$1,000,000         | \$1,000,000        | \$1,000,000        | \$1,000,000        | \$1,000,000        | \$1,000,000        | \$1,000,000        |
| Equipment                             | \$5,000,000         | \$5,000,000         | \$5,000,000         | \$5,000,000         | \$5,000,000         | \$5,000,000         | \$5,000,000        | \$5,000,000        | \$5,000,000        | \$5,000,000        | \$5,000,000        | \$5,000,000        |
| Other Long-Term Assets                | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                |
| Accumulated Depreciation              | (\$52,083)          | (\$104,167)         | (\$156,250)         | (\$208,333)         | (\$260,417)         | (\$312,500)         | (\$364,583)        | (\$416,667)        | (\$468,750)        | (\$520,833)        | (\$572,917)        | (\$625,000)        |
| Total Long-Term Assets                | \$5,947,917         | \$5,895,833         | \$5,843,750         | \$5,791,667         | \$5,739,583         | \$5,687,500         | \$5,635,417        | \$5,583,333        | \$5,531,250        | \$5,479,167        | \$5,427,083        | \$5,375,000        |
| <b>Total Assets</b>                   | <b>\$11,252,477</b> | <b>\$10,972,385</b> | <b>\$10,705,769</b> | <b>\$10,454,377</b> | <b>\$10,220,196</b> | <b>\$10,005,479</b> | <b>\$9,812,782</b> | <b>\$9,645,006</b> | <b>\$9,505,441</b> | <b>\$9,397,821</b> | <b>\$9,326,380</b> | <b>\$9,295,922</b> |
| <b>Liabilities</b>                    |                     |                     |                     |                     |                     |                     |                    |                    |                    |                    |                    |                    |
| Current Liabilities                   | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                |
| Current Debt                          | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                |
| Total Current Liabilities             | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                |
| Long-Term Liabilities                 |                     |                     |                     |                     |                     |                     |                    |                    |                    |                    |                    |                    |
| Long-Term Debt                        | \$991,411           | \$982,757           | \$974,039           | \$965,255           | \$956,406           | \$947,490           | \$938,507          | \$929,456          | \$920,338          | \$911,152          | \$901,896          | \$892,571          |
| New Long-Term Debt                    | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                |
| Total Long-Term Liabilities           | \$991,411           | \$982,757           | \$974,039           | \$965,255           | \$956,406           | \$947,490           | \$938,507          | \$929,456          | \$920,338          | \$911,152          | \$901,896          | \$892,571          |
| <b>Total Liabilities</b>              | <b>\$991,411</b>    | <b>\$982,757</b>    | <b>\$974,039</b>    | <b>\$965,255</b>    | <b>\$956,406</b>    | <b>\$947,490</b>    | <b>\$938,507</b>   | <b>\$929,456</b>   | <b>\$920,338</b>   | <b>\$911,152</b>   | <b>\$901,896</b>   | <b>\$892,571</b>   |
| <b>Shareholders' Equity</b>           |                     |                     |                     |                     |                     |                     |                    |                    |                    |                    |                    |                    |
| Paid-in Capital                       |                     |                     |                     |                     |                     |                     |                    |                    |                    |                    |                    |                    |
| Owner                                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                |
| Investor                              | \$15,000,000        | \$15,000,000        | \$15,000,000        | \$15,000,000        | \$15,000,000        | \$15,000,000        | \$15,000,000       | \$15,000,000       | \$15,000,000       | \$15,000,000       | \$15,000,000       | \$15,000,000       |
| New Paid-in Capital                   | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                |
| Total Paid-in Capital                 | \$15,000,000        | \$15,000,000        | \$15,000,000        | \$15,000,000        | \$15,000,000        | \$15,000,000        | \$15,000,000       | \$15,000,000       | \$15,000,000       | \$15,000,000       | \$15,000,000       | \$15,000,000       |
| Retained Earnings                     |                     |                     |                     |                     |                     |                     |                    |                    |                    |                    |                    |                    |
| Previous Retained Earnings            | (\$4,455,500)       | (\$4,738,934)       | (\$5,010,372)       | (\$5,268,270)       | (\$5,510,878)       | (\$5,736,210)       | (\$5,942,011)      | (\$6,125,724)      | (\$6,284,450)      | (\$6,414,897)      | (\$6,513,331)      | (\$6,575,516)      |
| Current Earnings                      | (\$283,434)         | (\$271,438)         | (\$257,898)         | (\$242,608)         | (\$225,331)         | (\$205,801)         | (\$183,714)        | (\$158,726)        | (\$130,447)        | (\$98,434)         | (\$62,186)         | (\$21,133)         |
| Total Retained Earnings               | (\$4,738,934)       | (\$5,010,372)       | (\$5,268,270)       | (\$5,510,878)       | (\$5,736,210)       | (\$5,942,011)       | (\$6,125,724)      | (\$6,284,450)      | (\$6,414,897)      | (\$6,513,331)      | (\$6,575,516)      | (\$6,596,649)      |
| <b>Total Shareholders' Equity</b>     | <b>\$10,261,066</b> | <b>\$9,989,628</b>  | <b>\$9,731,730</b>  | <b>\$9,489,122</b>  | <b>\$9,263,790</b>  | <b>\$9,057,989</b>  | <b>\$8,874,276</b> | <b>\$8,715,550</b> | <b>\$8,585,103</b> | <b>\$8,486,669</b> | <b>\$8,424,484</b> | <b>\$8,403,351</b> |
| <b>Total Liabilities &amp; Equity</b> | <b>\$11,252,477</b> | <b>\$10,972,385</b> | <b>\$10,705,769</b> | <b>\$10,454,377</b> | <b>\$10,220,196</b> | <b>\$10,005,479</b> | <b>\$9,812,782</b> | <b>\$9,645,006</b> | <b>\$9,505,441</b> | <b>\$9,397,821</b> | <b>\$9,326,380</b> | <b>\$9,295,922</b> |

| Loan Amortization Schedule |                     |           |           |           |           |           |           |           |           |           |           |           |
|----------------------------|---------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Long-Term Debt             | Interest Rate 9.00% |           |           | Term 7.0  |           |           |           |           |           |           |           |           |
|                            | Month 1             | Month 2   | Month 3   | Month 4   | Month 5   | Month 6   | Month 7   | Month 8   | Month 9   | Month 10  | Month 11  | Month 12  |
| Balance                    | \$1,000,000         | \$991,411 | \$982,757 | \$974,039 | \$965,255 | \$956,406 | \$947,490 | \$938,507 | \$929,456 | \$920,338 | \$911,152 | \$901,896 |
| Interest                   | \$7,500             | \$7,436   | \$7,371   | \$7,305   | \$7,239   | \$7,173   | \$7,106   | \$7,039   | \$6,971   | \$6,903   | \$6,834   | \$6,764   |
| Principal                  | \$8,589             | \$8,653   | \$8,718   | \$8,784   | \$8,850   | \$8,916   | \$8,983   | \$9,050   | \$9,118   | \$9,187   | \$9,255   | \$9,325   |
|                            | Month 13            | Month 14  | Month 15  | Month 16  | Month 17  | Month 18  | Month 19  | Month 20  | Month 21  | Month 22  | Month 23  | Month 24  |
| Balance                    | \$892,571           | \$883,177 | \$873,711 | \$864,175 | \$854,567 | \$844,887 | \$835,135 | \$825,309 | \$815,410 | \$805,437 | \$795,388 | \$785,265 |
| Interest                   | \$6,694             | \$6,624   | \$6,553   | \$6,481   | \$6,409   | \$6,337   | \$6,264   | \$6,190   | \$6,116   | \$6,041   | \$5,965   | \$5,889   |
| Principal                  | \$9,395             | \$9,465   | \$9,536   | \$9,608   | \$9,680   | \$9,752   | \$9,826   | \$9,899   | \$9,974   | \$10,048  | \$10,124  | \$10,200  |
|                            | Month 25            | Month 26  | Month 27  | Month 28  | Month 29  | Month 30  | Month 31  | Month 32  | Month 33  | Month 34  | Month 35  | Month 36  |
| Balance                    | \$775,065           | \$764,789 | \$754,436 | \$744,005 | \$733,496 | \$722,908 | \$712,241 | \$701,494 | \$690,666 | \$679,757 | \$668,766 | \$657,692 |
| Interest                   | \$5,813             | \$5,736   | \$5,658   | \$5,580   | \$5,501   | \$5,422   | \$5,342   | \$5,261   | \$5,180   | \$5,098   | \$5,016   | \$4,933   |
| Principal                  | \$10,276            | \$10,353  | \$10,431  | \$10,509  | \$10,588  | \$10,667  | \$10,747  | \$10,828  | \$10,909  | \$10,991  | \$11,073  | \$11,156  |
|                            | Month 37            | Month 38  | Month 39  | Month 40  | Month 41  | Month 42  | Month 43  | Month 44  | Month 45  | Month 46  | Month 47  | Month 48  |
| Balance                    | \$646,536           | \$635,296 | \$623,972 | \$612,562 | \$601,068 | \$589,486 | \$577,819 | \$566,063 | \$554,219 | \$542,287 | \$530,265 | \$518,153 |
| Interest                   | \$4,849             | \$4,765   | \$4,680   | \$4,594   | \$4,508   | \$4,421   | \$4,334   | \$4,245   | \$4,157   | \$4,067   | \$3,977   | \$3,886   |
| Principal                  | \$11,240            | \$11,324  | \$11,409  | \$11,495  | \$11,581  | \$11,668  | \$11,755  | \$11,844  | \$11,932  | \$12,022  | \$12,112  | \$12,203  |
|                            | Month 49            | Month 50  | Month 51  | Month 52  | Month 53  | Month 54  | Month 55  | Month 56  | Month 57  | Month 58  | Month 59  | Month 60  |
| Balance                    | \$505,950           | \$493,656 | \$481,269 | \$468,789 | \$456,216 | \$443,549 | \$430,786 | \$417,928 | \$404,974 | \$391,922 | \$378,772 | \$365,524 |
| Interest                   | \$3,795             | \$3,702   | \$3,610   | \$3,516   | \$3,422   | \$3,327   | \$3,231   | \$3,134   | \$3,037   | \$2,939   | \$2,841   | \$2,741   |
| Principal                  | \$12,294            | \$12,387  | \$12,480  | \$12,573  | \$12,667  | \$12,762  | \$12,858  | \$12,955  | \$13,052  | \$13,150  | \$13,248  | \$13,348  |